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Sudan: Issues in Urban Development Phase 1 – Overview of the Urban Landscape

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ACRONYMS AND ABBREVIATIONS

СРА	Comprehensive Peace Agreement
GDP	Gross Domestic Product
GoS	Government of Sudan
IDP	Internal Displaced Person/People
JAM	Joint Assessment Mission
MDTF	Multi-Donor Trust Fund
MPPPU	Ministry of Physical Planning and Public Utilities
NBHS	National Baseline Housing Survey
SDG	Sudanese Pound
SPLA	Sudan People's Liberation Army
SPLM	Sudan People's Liberation Movement
WES	Water and Environmental Sanitation Program

I. INTRODUCTION

1. This study responds to the need for information and analysis on the urban sector in Sudan, to inform the Bank's policy dialogue with the Government of Sudan (GoS) on urban and local government issues, and to inform the design of future Bank assistance. Despite the growing demographic weight of urban areas in Sudan and the importance of local government as a platform for service delivery, there is fragmented knowledge of the urban sector in Sudan. In this context, the Bank initiated an exercise to begin to document the key issues in urban and local government development and to identify critical challenges and opportunities presented by Sudan's rapid urbanization. This work seeks to answer questions such as: What are the urban demographics trends? What are the legal and institutional arrangements for local government? How could local government be better supported to enhance service delivery and respond adequately to the challenges posed by urbanization? What is the situation with regard to urban infrastructure, services and land? And, how can urban areas better cope with poverty?

2. The first phase of this analytical exercise, which is the focus of this report, develops an overview of the urban landscape. The report is structured as follows: Section II describes the evolution of the spatial system in Sudan and highlights key urbanization patterns and trends; Section III provides an overview of the legal, institutional and financial composition of Sudan's urban areas; and Section 80 outlines the key policy issues and recommendations. The report also draws on in-depth case studies of Nyala and Khartoum, which are included as Annexes to the report.

3. The depth of analysis is limited by the scarcity of accessible, reliable, and comprehensive data on the urban sector. A significant impediment to the completion of a detailed analysis of urban issues has been the scarcity of reliable data. Some detailed data was obtained from the 2009 National Baseline Housing Survey (NBHS), from which urban and rural profiles of households were prepared. However, it was not possible to obtain detailed data from the 2008 census, which would have enabled a more thorough, quantitative analysis of demographic trends. Rather, analysis was limited to an examination of summary data ("priority tables") from the census, the results of which have been challenged by many researchers and population experts, particularly population statistics for Khartoum and South Darfur. Moreover, the data from the case studies was scanty, particularly on municipal budgets and plans. Further field work would be required to arrive at robust estimates of the share of national expenditures at national, state and locality level, the level of fiscal transfers and own source revenues, and the allocation of local expenditures; this report provides only a descriptive overview of key issues pertaining to municipal planning and finances.

II. URBANIZATION IN SUDAN¹

A. Historical Evolution of the Spatial System in Sudan

4. **Several factors have shaped the evolution of the spatial system in the Sudan**. Historically, the key factors have included: (a) the distribution of natural resources; (b) intercontinental trade and pilgrimage routes; (c) the evolution of administrative systems; (d) protracted periods of war and conflict; (e) the development of transportation networks; (f) the development of industry and expansion of export-oriented agriculture; and (g) the growth of oil revenues from the late 1990s.

5. **The spatial development of Sudan corresponds with the distribution of natural resources, including water and fertile land**. Settlements developed along two main axes. The North-South axis along the river Nile corridor and its main tributaries. And the East-West axis along the high-rainfall savannah belt, extending from the Butana Plains in the east to Southern Kordofan in central Sudan.

6. **Prior to the 18th century, urban settlements typically served as market towns for agricultural hinterlands**. Intercontinental trade and pilgrimage routes were essential to the prosperity of these market towns. There were other towns that served as seats of administration for kingdoms and sheikdoms (e.g. El Fasher, Shendi, Sennar and Old Dongola). While some market towns (e.g. Kobe, Goz Ragab and Ed Debba) lost prominence in the 20th century as trade routes became less significant, the majority continued to remain important urban areas. Many new villages and towns also emerged in this period as a consequence of the proliferation of Muslim sub-sects (*tariqa*). Spiritual leaders of some sub-sects relocated to new settlements away from their original sheikhs.

7. **Today's urban settlements are also a legacy of the administrative and military systems established during the Ottoman Empire**. From the mid-1820s until the mid-1870s, most of Sudan, including the northern region, Gezira, Kordofan, the southern region and Darfur, was annexed to the Ottoman Empire. Sennar was chosen as the seat of administration because of its central strategic location. However due to frequent epidemics in Sennar, in 1833 the seat of administration was moved to a newly created capital, Khartoum. Old market towns such as Dongola, Berber, El-Obeid and El Fasher gained more prominence as new seats of provincial administration. New towns, such as Kassala, Medani, Fashoda, Daym Zubair, and Gondokoro, developed around military garrisons and formed the remainder of provincial capitals. The last three towns lie in the southern region which was incorporated with the rest of the Sudan for the first time in 1871. In 1886 Khartoum was completely destroyed by the Mahdist forces that defeated the Ottomans and moved the capital across the Nile to Omdurman, which witnessed an influx of people who migrated to it from different parts of the country to join the Mahdist army. By 1886 Omdurman had 150,000 people making it the largest city in Sudan at the time.

8. **The expansion of railway networks was essential to linking and opening up the vast and rich Sudanese lands to large-scale exploitation**. In 1899 a railway linking Khartoum to Wadi Halfa in the north, and consequently to Egypt, was completed and in 1906 a link was built from Atbara to the port of Suakin. In 1909, a line through Gezira linking Khartoum to Kosti via Medani and Sennar was built, and the same line was extended westward to El-Obeid in 1912. In 1924 yet another line was built between Sennar, Kassala and Port Sudan. In this way the major network of railways was completed and the towns along the railway line assumed more prominence.

¹ Unless otherwise indicated, references in this section to "Sudan" refer to both North and South Sudan combined.

9. Substantial changes in the urban system took place during the Anglo-Egyptian

colonization, from 1898 to 1955. The towns of Kassala, Medani, Sennar, El-Obeid, Wadi Halfa, Berber, El Fasher, Dongola, Fashoda and Deim Zubair (renamed Bourouh) continued to serve as provincial administrative centers, and as regional market towns. The first six towns became even more important as trade depots after the construction of railroads. Furthermore, new towns were founded to perform other functions. Beside Port Sudan, which became the principal sea port for the country, Atbara was created to serve as the headquarters for the Sudan Railway Corporation. It became extremely important and gradually displaced Berber as the principal center of trade in the northern region. Khartoum North was another key town founded during this period as an industrial town. It has since become the largest industrial center in Sudan. In the western region new towns (such as Kadogli, and Rashad) were developed as administrative and commercial centers. Amongst the towns that developed as a consequence of the railroads were El-Rahad, Um Ruwaba, Karima, and Abu Hamad.

10. **Post-independence, the construction of major rail links continued to influence the spatial development of the country**. Although Sudan became completely independent in January 1956, the three governments that ruled from 1956 until 1969 continued to implement projects started by the colonial administration including the extension of railroads and expansion of commercial agriculture. In 1958 a railway line was extended from near El-Obeid to Nyala in the far west providing vital access to Darfur.

11. The expansion of road networks has played a significant role in the spatial development of the country. In the second half of the 1960s, Sudan's first highway was constructed. This 187 kilometer highway links Khartoum, the main industrial and market center, with Gezira the production hub, and has significantly influenced the growth of towns along its length (e.g. El-Kamlin, El-Masid and Hassaheisa). Further highways have since been built. Undoubtedly, the most important highway completed since then is Medani-Gedaref-Kassala-Port Sudan highway, which connects the key agricultural areas of Gezira, Rahad, Khashm el-Girba, and Gedaref with Port Sudan. Completed in the late 1970s, and connected to the Khartoum-Medani highway, this highway is still the principal artery in Sudan. Other important highways completed since 1970 are the Medani-Sennar-Kosti highway, the Nyala-Kas-Zalingi highway in Darfur, the Northern Artery (Shirian Al-Shamal) that links Khartoum with major cities in northern Sudan through the northwestern desert. Another important highway is the Atbara-Haya-Port Sudan highway that shortened the length of a trip between Khartoum and Port Sudan by about one third. Today, the length of asphalt-paved highways in Sudan is about 4,340 kilometers (Central Bureau of Statistics 2006). Apart from these asphalt-paved highways, several gravel highways have been built since colonial time, with a total length of about 2876 kilometers. The impact of these highways on urbanization and the spatial development of Sudan cannot be overemphasized. Nevertheless, the total length of highways in Sudan is still insignificant when compared with its vast area. This has been one of the major impediments to development and communication.

12. **In addition, the construction of dams and the expansion of commercial agriculture has fueled the growth of several urban settlements**. In particular, five dams along the Nile (Sennar, Jebel Aulia, Khashm el-Girba, Roseires and Merowi) and large-scale agricultural schemes (Gezira, Managil, Rahad, Khashm el-Girba, Kenana, etc.) were established mostly in central and northern Sudan to grow crops oriented for export and local consumption. These schemes were important in establishing new human settlements and in re-distributing population by attracting tens of thousands of migrants and seasonal labor. New towns such as El-Fau (headquarters of the Rahad Scheme), Kenana, New Halfa, and Khashm el-Girba, etc. were added to the urban system as a consequence of these schemes. 13. **The development of industry has been a further factor in the spatial development of Sudan**. The share of manufacturing in the Gross Domestic Product (GDP) increased from one percent in 1956 to seven percent in 1966/67 to 13.7 percent in 1973/74. However, the geographic distribution of manufacturing has not been evenly distributed over the country. Sixty-seven percent of the privately-owned plants recorded by the Ministry of Industry in 1980 were located in Greater Khartoum and another 13 percent were located in Gezira. This concentrated pattern of industry has affected the spatial structure of Sudan by attracting people from rural areas to industrial centers.

14. The discovery of oil reserves and the growth of oil revenues from the late 1990s have impacted the development of the oil-producing border region. Oil production in Sudan began in the late 1990s. Exports grew rapidly from 1999, when an export pipeline running from central Sudan to Port Sudan was completed. Whereas about 80 percent of Sudan's oil reserves are found in the South, the country's refining and export infrastructure is concentrated in the North with refineries in Khartoum, Port Sudan and El-Obeid, and export infrastructure in Port Sudan. The oil boom has also impacted the development of the oil-producing border region, with investments in extraction and transportation infrastructure. Oil-rich areas have also experienced displacement of local populations with the opening of concessions for oil exploration (Norwegian Refugee Council 2005).

B. Contemporary Demographic and Urbanization Trends

15. **Sudan's population density is relatively low compared to other countries in the region.** With a population of 30.9 million people in 2008 (Central Bureau of Statistics 2009) spread over a large territory, Sudan has a low population density of about 17 people per square kilometer, compared to 36 people per square kilometer for Sub-Saharan Africa, which is in turn low compared to other regions (Table 1).

16. In addition, Sudan's population is not uniformly distributed, with more than 70 percent of the population living in roughly one-third of the total land area. Population density varies widely across states (Table 2). Approximately 83 percent of the population is concentrated in a fertile central band accounting for almost half of the land area of the country, encompassing most of the states of Kassala, Khartoum, Al-Gezira, Gedaref, Sennar, Blue Nile, White Nile, Northern Kordofan, Southern Kordofan and Western and Southern Darfur. Khartoum is the most densely populated state, with a population density 15 times the average density for the country as a whole. And approximately 17 percent of the population lives in a barren northern band that includes the Northern, River Nile, Northern Darfur, and the Red Sea States, and that accounts for over 50 percent of the land area of Sudan.

17. **Empirical evidence shows that economic growth and density go together**. Sudan can overcome its low population density through agglomeration, which has potential benefits for both urban and rural residents (Box 1).

	Estimated Population	Population Density (population per sq. km)				
Year	(thousands) [1]	Sudan [2]	Sub-Saharan Africa [3]	Africa		
1950	9,190	4	8	7		
1955	10,333	4	8	8		
1960	11,683	5	9	9		
1965	13,214	5	11	11		
1970	15,039	6	12	12		
1975	17,493	7	14	14		
1980	20,509	8	16	16		
1985	24,052	10	19	18		
1990	27,091	11	21	21		
1995	30,841	12	24	24		
2000	34,904	14	28	27		
2005	38,698	15	31	30		
2010	43,192	17	36	34		
2015	47,730	19	40	38		
2020	52,309	21	45	42		
2025	56,688	23	49	46		
2030	60,995	24	54	50		
2035	65,129	26	59	54		
2040	69,018	28	63	58		
2045	72,613	29	68	62		
2050	75,884	30	72	66		

Table 1: Population Density

Note: [1] Estimates as of 2008; [2] Figures for Sudan include both Sudan and South Sudan; [3] Excludes North African Countries (i.e. Morocco, Algeria, Libya, Tunisia, Egypt and Djibouti)

Source: Population Division of the Department of Economic and Social Affairs of the United Nations Secretariat, World Population Prospects: The 2008 Revision, http://esa.un.org/unpp.

Table 2: Population, Population Growth Rate and Population Density by State

			Annual		Density
State	1993 Census	2008 Census	Growth (%)	Area (km ²)	(people/km ²)
Khartoum	3,512,144	5,274,321	2.7%	22,142	238
Al-Gezira	2,715,605	3,575,280	1.8%	23,373	153
White Nile	1,227,024	1,730,588	2.3%	30,411	57
Kassala	1,234,562	1,789,806	2.5%	36,710	49
Sennar	977,650	1,285,058	1.8%	37,844	34
Southern Darfur	2,152,499	4,093,594	4.3%	127,300	32
Al-Gadarif	1,148,262	1,348,378	1.1%	75,263	18
Blue Nile	512,845	832,112	3.2%	45,844	18
Western Darfur	1,329,832	1,308,225	-0.1%	79,460	16
Northern Kordofan	1,944,000	2,920,992	2.7%	220,000	13
River Nile	781,583	1,120,441	2.4%	122,123	9
Southern Kordofan	1,379,000	1,406,404	0.1%	155,000	9
Northern Darfur	1,155,872	2,113,626	4.0%	296,420	7
Red Sea	684,271	1,396,110	4.8%	218,887	6
Northern	511,693	699,065	2.1%	348,765	2
Total Sudan	21,266,641	30,894,000	2.5%	1,840,687	17

Source: 2008 Priority Census Tables, Thomas Brinkhoff: City Population, http://www.citypopulation.de

Box 1: Density and Economic Growth

The World Development Report of 2009 (Reshaping Economic Geography) suggests that the Africa region can overcome its spatial limitations and low density "by using its land and people well and by concentrating resources in urban agglomerations" (World Bank 2009). The report goes further, arguing that no developed country has reached their current per capita income without a structural transformation of its economy from agriculture to non-agricultural industry to services and without urbanization and vibrant cities. Two hundred years of history of developed countries and empirical evidence demonstrate that economic growth and density go together, with the level of urbanization correlated with the level of development (see Figure 1 and Table 3).²

Experience suggests that economic growth through agglomeration will be unbalanced, with production and employment concentrated in selected regions and cities that are favorable to markets. To try to stop concentration of production or to spread out economic activity undermines economic growth. However development can still be inclusive—"even people who start their lives far away from economic opportunity can benefit from the growing concentration of wealth in a few places." Research shows that rural areas benefit from their proximity and connections to urban areas, so investments in infrastructure that connects rural and urban areas (transport and communications infrastructure) is essential. In other words, the way to get both the benefits of uneven growth and inclusive development is through economic integration. While economic production concentrates, living conditions converge, and policies can speed up the convergence in basic living standards, "so that people in the least-fortunate places do not have to wait for basic public amenities until their nations reach high income levels." Empirical evidence suggests that convergence occurs first in terms of household consumption, then in terms of social services, then in terms of income.





² However the annual growth of the urban population is not closely correlated with the annual economic growth, since urbanization often proceeds even in periods of economic stagnation or decline.

18. **Consistent with trends across the Africa region, Sudan is urbanizing rapidly.** According to census data, the urban population grew from only 8.3 percent of the total population (854,000 people) in 1955/56 to approximately 24.5 percent (6.3 million people) in 1993 and 43 percent (16.8 million people) in 2008 (Table 3). During the past decade, Sudan's urban population has grown at a rate of four percent per annum, compared with 2.8 percent per annum for the population as a whole (Population Division of the Department of Economic and Social Affairs of the United Nations Secretariat 2009).

Census	Total Population (thousands)	Urban Population (thousands)	Percentage Urban	Intercensal Period	Total Annual Growth Rate (%)	Urban Annual Growth Rate (%)
1955/56	10,263	854	8.3%			
1973	14,819	2,606	17.6%	1955-73	2.13%	6.5%
1983	19,093	4,154	21.8%	1973-83	2.57%	4.7%
1993	25,588	6,275	24.5%	1983-93	2.88%	4.1%
2008	39,154	16,836	43%	1993-2008	2.84%	6.6%

Table 3: Population of Sudan from 1956 to 2008 and Intercensal Growth Rates

Source: 5th Sudan Population and Housing Census (2008); UN-HABITAT State of African Cities (2008).

19. **The urban population is expected to grow at more than twice the rate of the population as a whole**. Urbanization in the Sudan is expected to continue at a rapid rate according to UN population projections (see Table 4). By 2030 it is estimated that 54.5 percent of the population (33 million people) will be living in urban areas. The rapid rate of urbanization stands in contrast with the rest of the North Africa sub-region³, where the majority of the population already lives in urban areas and where urbanization has largely subsided in the last decade (UN-HABITAT 2010, 3).

20. Sudan's urban hierarchy is characterized by one large primate city, eight cities with populations greater than 200,000 people, and a long tail of smaller urban areas. The number of urban areas with more than 100,00 people has increased from three in 1973, to seven in 1983, to nine in 1993 to 15 in 2003. The Greater Khartoum area (i.e. Omdurman, Khartoum and Khartoum North) is the largest urban centre in Sudan with a population of 4.3 million people in 2008, accounting for over a quarter of the urban population and a tenth of the total population. It is more than eight times the size of the second largest city, Nyala. Together, the ten largest cities in the North accommodate 45 percent of the urban population, and 22 percent of the total population (Figure 2).

³ Algeria, Egypt, the Libyan Arab Jamahiriya, Morocco, Sudan, Tunisia and Western Sahara.

Voor	Total population (theusends)	Urban population (theusends)	Percentage	Dovied	Total annual growth	Urban annual growth	Rural annual growth
1050	(tilousalius)	(tilousailus)		renou	Tale (70)	Tale (70)	Tate (70)
1950	9,190	027	0.8	1050 1055	2.24	6.02	1.00
1955	10,333	88/	8.0	1950-1955	2.34	6.93	1.96
1960	11,683	1,256	10.7	1955-1960	2.46	6.95	1.98
1965	13,214	1,767	13.4	1960-1965	2.46	6.84	1.87
1970	15,039	2,485	16.5	1965-1970	2.59	6.82	1.85
1975	17,493	3,314	18.9	1970-1975	3.02	5.76	2.44
1980	20,509	4,093	20.0	1975-1980	3.18	4.23	2.93
1985	24,052	5,380	22.4	1980-1985	3.19	5.47	2.58
1990	27,091	7,211	26.6	1985-1990	2.38	5.86	1.25
1995	30,841	9,393	30.5	1990-1995	2.59	5.29	1.52
2000	34,904	11,661	33.4	1995-2000	2.47	4.32	1.61
2005	38,698	14,128	36.5	2000-2005	2.06	3.84	1.11
2010	43,192	17,322	40.1	2005-2010	2.20	4.08	1.03
2015	47,730	20,889	43.8	2010-2015	2.00	3.74	0.74
2020	52,309	24,804	47.4	2015-2020	1.83	3.44	0.49
2025	56,688	28,924	51.0	2020-2025	1.61	3.07	0.19
2030	60,995	33,267	54.5	2025-2030	1.46	2.8	-0.03
2035	65,129	37,754	58.0	2030-2035	1.31	2.53	-0.26
2040	69,018	42,322	61.3	2035-2040	1.16	2.28	-0.5
2045	72,613	46,886	64.6	2040-2045	1.02	2.05	-0.74
2050	75,884	51.365	67.7	2045-2050	0.88	1.82	-0.96

Table 4: Estimates of Urban Population Growth

Source: Population Division of the Department of Economic and Social Affairs of the UN Secretariat, World Population Prospects: The 2008 Revision and World Urbanization Prospects: The 2009 Revision, http://esa.un.org/wup2009/unup/.



Figure 2: Sudan Urban Hierarchy

Note: Includes only cities above 100,000 inhabitants, *Source:* Thomas Brinkhoff: City Population, <u>http://www.citypopulation.de</u>

21. **Rates of urbanization in Sudan are not geographically even—reflecting different regional drivers of urbanization and population displacement including drought, desertification, famine, war and conflict.** In the Western region, towns such as Nyala (7.7 percent), El Duein (6.3 percent) and El Fasher (4.3 percent) have experienced rapid population growth. This can be attributed to the Darfur conflict which flared up in 2003 and resulted in many rural households seeking security in urban areas. Similarly high rates of growth are also evident in the urban areas of El Obeid (4.1 percent), Ad Damazin (6.4 percent), Rabak (7.4 percent), Sennar (5.3 percent) and Al-Manaqil (4.2 percent) (Table 5).

	Population from Census			Interc	ensal Growth	Rates	
City	1973	1983	1993	2008	1973-1983	1983-1993	1993-2008
Omdurman	299,399	526,192	1,271,403	1,849,659	5.6%	8.8%	3.7%
Khartoum	333,906	473,597	947,483	1,410,858	3.5%	6.9%	4.0%
Khartoum North	150,989	340,857	700,887	1,012,211	8.1%	7.2%	3.7%
Nyala	59,583	111,693	227,183	492,984	6.3%	7.1%	7.7%
Port Sudan	132,632	206,038	308,195	394,561	4.4%	4.0%	2.5%
El Obeid	90,073	137,582	229,425	345,126	4.2%	5.1%	4.1%
Kassala	99,652	141,429	234,622	298,529	3.5%	5.1%	2.4%
Medani	106,715	145,015	211,362	289,482	3.1%	3.8%	3.1%
Gedaref	66,465	116,876	191,164	269,395	5.6%	4.9%	3.4%
El Fasher	51,932	84,298	141,884	217,827	4.8%	5.2%	4.3%
Kosti	65,404	89,135	173,599	213,080	3.1%	6.7%	2.0%
El Duein	18,457	21,666	73,335	137,103	1.6%	12.2%	6.3%
Ad-Damazin	12,233	27,591	71,821	136,788	8.1%	9.6%	6.4%
El Geneina	35,424	55,480	92,831	134,264	4.5%	5.1%	3.7%
Rabak	18,399	26,693	59,261	123,890	3.7%	8.0%	7.4%
Sennar	28,546	42,803	72,187	123,158	4.1%	5.2%	5.3%
Atbarah	66,116	72,836	87,878	112,021	1.0%	1.9%	2.4%
Al-Manaqil	15,223	36,090	65,405	99,775	8.6%	5.9%	4.2%
Ad-Damir	17,086	26,841	50,995	73,654	4.5%	6.4%	3.7%
Ad-Duwaym	26,257	38,606	56,494	73,622	3.9%	3.8%	2.6%
Kaduqli	18,468	45,698	62,104	67,095	9.1%	3.1%	0.8%
El Nahud	26,005	29,787	54,600	66,184	1.4%	6.1%	1.9%
Buram	-	-	-	65,473	-	-	-
Shandi	24,161	34,505	-	63,746	3.6%	-	-
New Halfa	24,373	38,132	54,110	63,589	4.5%	3.5%	1.6%
Dilling	19,216	24,681	-	59,089	2.5%	-	-
Ar-Rusayris	12,951	16,369	-	58,712	2.3%	-	-
Umm Ruwabah	19,713	34,669	-	56,833	5.6%	-	-
Dunqula	5,626	10,146	-	56,167	5.9%	-	-
Sinjah	19,452	27,982	-	56,058	3.6%	-	-
Ardamata	-	-	-	55,637	-	-	-
Kas	-	-	-	55,255	-	-	-
Mellit	-	-	-	50,165	-	-	-

Table 5: City Population and Population Growth Rates

Source: 2008 Priority Census Tables, Thomas Brinkhoff: City Population, http://www.citypopulation.de

22. Natural population increases account for the lion's share of urban population growth in **Sudan**. There are three sources of urban population growth by three sources: (a) natural population increase among existing urban residents (births less deaths); (b) net migration; and (c) change of urban settlement boundaries (i.e. reclassification of formerly rural areas as urban). In the case of Sudan, natural population growth accounts for the majority of urban growth due to high fertility rates in Sudan (6.4 children per mother). Net migration to urban areas accounts for close to 40 percent of urban growth. Changes in urban boundaries make a relatively small contribution to urban growth (about 5 percent) (Table 6). Migration to urban areas can be attributed to strong pull factors in urban areas such as the relative availability of jobs, services and security, coupled with the corresponding push factors in rural areas (lack of opportunities, services and insecurity). Further, research suggests that rural and urban boundaries are artificial distinctions to households in Africa, which often maintain footholds in both rural and urban environments by "distributing members across different spatial and economic activities to diversify income sources and reduce risk" (Kessides 2006).

	Intercensal Period					
	1955/56-1973	1973-1983	1983-1993	1993-2008		
Natural Increase (%)	45	63	56			
Net Migration (%)	37	32	39	Not Available		
Change of Urban Boundaries (%)	18	5	5]		
Total (%)	100	100	100]		

Table 6: Components of Urban Population Growth in Sudan

Note: Figures include both Sudan and South Sudan Source: Background Paper (Hamid 2009)

23. Major drivers of net migration are conflict, insecurity, drought and famine, which resulted in large-scale population displacements. Drought and famine reached their peak in 1983/84 particularly in Northern Darfur, Northern Kordofan, White Nile and the Red Sea states where people depend on rains for seasonal cultivation and livestock rearing and where many people still practice a nomadic way of life.⁴ Sudan's numerous conflicts—in particular the protracted conflict between the North and South, and the conflict in Darfur—have resulted in one of the largest internally displaced populations in the world (Table 7)⁵.

Location	January 2010	January 2011			
Darfur	2.7 million	1.9 million			
Khartoum	1.7 million	1.5 – 1.7 million plus unknown			
		number in other states of North			
Transitional	60,261	80,000			
areas					
Eastern States 68,000(Kassala); (420,000 in Eastern States as of December 2008)					
Source: IDMC (2011)					

Table 7: Estimated Numbers of IDPs by Location

Source: IDMC (2011)

⁴ In 1986, the ILO estimated that the number of people affected by droughts was 8.4 million people, of which 1.8 million people were displaced.

Estimates of IDPs can vary wildly across published sources.

24. The protracted war in South Sudan resulted in large-scale population displacement to

Sudan. After Sudan gained Independence in 1956, an armed conflict broke out between the North and South, ending in 1972. In 1983 a second wave of civil war began between the Khartoum government and the Sudan People's Liberation Army (SPLA). It was brought to an end by the Comprehensive Peace Agreement (CPA) of January 2005, which paved the way for self-governance and autonomy in Southern Sudan. Urban areas experienced both inwards and outwards migration as a consequence of the war. During some intervals, rural households moved to urban areas for greater physical security and access to scarce food supplies and services, while at other times when urban areas in South Sudan were under attack, urban households migrated to neighboring countries and to the North (Wakely 2005).

25. The conflict in the Darfur region resulted in massive destruction and large scale displacement, which has significantly accelerated urbanization rates. Just as the conflict in South Sudan was about to be settled, another conflict erupted in Darfur in 2003⁶. The counter-insurgency was pursued most vigorously from mid 2003 until early 2004, resulting in massive destruction and displacement. Estimates suggest that by January 2009 as many as 2.7 million of Darfur's six million population were internally displaced, and a further 2 million people were directly affected by conflict. The numbers of displaced continues to increase as a consequence of direct attacks, insecurity and the loss of livelihoods which makes it difficult for people to survive in their rural homes (Young 2009, 8). In the first four months of 2010 a further 100,000 people newly displaced as a consequence of clashes between rebel and government forces in Jebel Marra (IDMC 2010). The conflict-affected population of Darfur includes IDPs in camp settings, IDPs in mixed IDP/host communities (rural and urban), and nondisplaced residents (rural and urban) (Young 2009). Most IDPs have taken refuge in large urban areas in Darfur, such as El Fasher, Nyala and Al-Gineina, and many have moved eastwards to central Sudan and to Greater Khartoum to settle in IDP camps and in informal settlements. In 2003, Darfur's urbanization rate was relatively low (approximately 18 percent), but as a result of the conflict, Darfur's urban areas have almost doubled in size, and the region is estimated to be 35 percent urbanized. Including the numbers of displaced, the rate of urbanization is estimated at over 50 percent (de Waal, Making Sense of Sudan: Do Darfur IDPs Have an Urban Future 2008) and possibly as high as 60 percent (UN-HABITAT 2009).

26. A large proportion of IDPs have settled in and around Khartoum. Estimates of the number of IDPs in Khartoum vary widely—for example the SPLM maintain that that there are two million South Sudanese in Khartoum, while only 500,000 are reported in the 2008 census. A 2008 survey conducted by Tufts University and the Internal Displacement Monitoring Centre (IDMC) suggest that there were between 1.3 and 1.7 million IDPs in Khartoum, mostly from the South. According to a GoS study of IDPs in Khartoum released in April 2010, about 624,000 IDPs were living in Khartoum by the end of 2009, including those who had returned to the south but since returned to Khartoum after failing to reestablish themselves in their places of origin, and an estimated 1.5 million IDPs had already integrated in Khartoum over the previous 20 years (see Box 2) with 59 per cent of them (925,000) originating from the south and the Three Areas (Abyei ,Blue Nile, Southern Kordofan). IDMC concludes that between one and 1.3 million IDPs live outside the camps and resettlement areas, while some 300,000 to 400,000 live in IDP camps where they have been allocated plots, and some squat on privately owned land (IDMC 2010) (Box 2).

⁶ Two loosely allied rebel groups—the Sudan Liberation Movement (SPLM) and the Justice and Equality Movement (JEM)—took up arms against government-supported militia groups, collectively known as the Janjaweed.

Box 2: Large-Scale Regularization of Informal Settlements in Khartoum

From 1991 to 2001 a large-scale planning, resettlement and regularization of informal and squatter settlements was carried out by the state government in Khartoum. In 1987, three resettlement sites (Dar Al Salam) were established outside Omdurman (30,000 plots), Khartoum North (10,000 plots) and Khartoum (10,000 plots), and in 1990, a decision by the Council of Ministers was made to relocate squatter settlements (recognizing land rights for squatters arriving prior to 1990) and to plan old subdivisions and organize villages that had been consumed within the boundaries of Khartoum metropolitan area. Settlements were planned, with rights of way established for roads, utilities and social infrastructure. Villagers and eligible squatters were given titles to their existing plots where these were incorporated into the urban plans, or given legal title to replacement plots for a nominal fee.

For old subdivisions (areas where property owners had titles and land registration numbers), land rights were recognized and compensation paid for any loss of land or buildings, with disputes resolved through judiciary courts. For residents of villages, replacement plots of 400 m^2 in the vicinity of the village were given to households affected by the planning measures however no compensation was given to households that retained at least 200 m² land area. The number of regularized plots totaled more than 150,000 across seventy villages in different parts of Khartoum Metropolitan area. Squatters able to prove residence in the original settlement prior to 1983 were treated like villagers and given plots in their original settlements if incorporated into the planned areas. Squatters who took up residence after 1983 were given replacement plots in third class resettlement areas (200 m² plot in return for a nominal fee), so long as they met certain criteria including that they were Sudanese, supporting a family, resident of the settlement before 1990, earning a living and with no residence elsewhere in Khartoum State.

It is estimated that in 1991 approximately two thirds of Khartoum residents were living in informal settlements (villages or squatter settlements) but today less than eight percent (8.6 percent including the IDP camps) are in informal settlements. Services networks have been incrementally extended to replanned areas or resettlement sites over time—electricity connections are evident even in peripheral areas, although water is still mainly provided informally by privately operated, donkey drawn water carts. Over time there has also been a significant private investment by households in their properties—increasingly structures are aligned to rights of way and utilize more permanent building materials. Large, sprawling market areas such as the Libya market, and markets for second hand building materials, have also developed in the vicinity of the resettlement areas. (Bannaga, Al-Shorouk: The Organization of Villages in the State of Khartoum 2000)

While the planning and regularization of informal settlements has facilitated the large-scale integration and consolidation of low income neighborhoods, villages and squatter settlements, the program has also been criticized for forced removal of squatters, demolition of property, and relocation of squatters to peripheral areas of the city. The program has also been criticized for being used as a political tool to segregate opposition, particularly migrants and IDPs from Darfur and Southern Sudan (UN-HABITAT 2009).

27. Conflict induced displacement has resulted in a distinct form of urbanization and has led to significant strains on infrastructure and services in the receiving urban areas. Unlike voluntary, lifetime migrants who often relocate their resources with them when they migrate, displaced people often flee their rural homelands and lose all their assets. Many IDPs have settled permanently in urban areas where they expect to find income-generating activities. Others continue to live in IDP camps for decades and become dependent on intermittent relief assistance and donor-funded services. In the Darfur region, many IDPs were displaced from their villages from mid 2003 until early 2004, the most intense period of the counter-insurgency, and have spent over five years in the camps. Since farming and livestock rearing is virtually impossible due to limited access to land and lack of security, livelihood strategies of IDPs in urban areas have shifted from agricultural-based livelihoods to urban livelihood activities-often these livelihood activities, such as the sale of firewood, water selling or brick-making, are "inadequate, insecure and maladaptive" and result in the overexploitation of limited natural resources such as water and timber (Young 2009). It is estimated that approximately one-third of IDP camp residents in the Darfur region are fully integrated into urban economies and another third are "partially integrated" (de Waal, Making Sense of Sudan: Do Darfur IDPs Have an Urban Future 2008). Many pursue rural based livelihood but return to the camps to sleep at night; many households locate some family members in the camps, while others pursue rural livelihoods, as a fallback option and to benefit from assistance provided in the camps such as rations, health services and water (de Waal, Making Sense of Sudan: Do Darfur IDPs Have an Urban Future 2008). Those that have settled in urban areas are often worse off than camp residents as they do not benefit from the assistance provided to IDPs in the camps.

28. It is likely that many IDPs will remain or settle permanently in urban areas. Consistent with other conflict settings, seasonal returns from IDP camps in Darfur continue to use camps as a base to safeguard assets. Additionally, other factors, including the breakdown of traditional livelihood and social structures, increase the likelihood that many IDPs will choose to remain permanently in urban areas. In fact, due to the protracted and large-scale nature of displacement, many IDP camps have become de facto townships, with IDPs investing resources in creating permanent dwellings in camps (United Nations 2010). Many IDPs would prefer to remain permanently in these camps "in the hope that they become urban neighborhoods as they did in Khartoum throughout the 1990s, when the city's rapid growth engulfed the official IDP camps previously outside the urban areas" (IDMC 2010).

29. Another major challenge for cities and towns is the provision of new residential plots and land for development that need to be created through an exercise of urban planning. The protracted conflict in the Darfur region has undermined the already weak capacity of urban local authorities and any serious urban planning efforts. As a consequence, the towns in the Darfur regions that are hosting the largest shares of conflict-induced migrants and returnees (including Nyala, El Duein and El Fasher) have limited capacity to cope with this growth. Existing master plans are out of date, and based on population growth assumptions that failed to foresee the actual scale of displacement and urban population growth.

C. Population Growth in Nyala and Khartoum: Insights from Case Studies

30. **Case studies of Khartoum and Nyala were conducted to complement the broad analytical and descriptive coverage of urbanization trends in the Sudan**. Drawing on interviews conducted in each of the cities, and supporting documentation, the case studies highlight the most important challenges faced in each of the cities, and the cities' priorities, strategies and plans for responding to these challenges.

31. In the post independence period from 1955/56 until 1973, both cities experienced very rapid population growth—of a much higher order of magnitude in Nyala but from a smaller base. In Nyala rapid growth might be attributed to the extension of the railway system to Nyala in the late 1950s, which increased its importance as a commercial and trading hub, as well as droughts in the Sahel, as a consequence of which, people sought livelihood opportunities in the cities. Between the 1973 and 1983 censuses, population growth in Khartoum exceeded five percent—and continued at a rapid pace of 8.8 percent in Nyala (Table 8).

32. Between the 1983 and 1993 censuses, population growth slowed dramatically in Nyala but accelerated in Khartoum. The rapid growth in Khartoum can be attributed to the 1983-84 droughts and the influx of migrants and IDPs seeking security and refuge from conflict following the resumption of the North South War in 1983. The 1993 census indicated that Khartoum State received about 1.5 million migrants accounting for 45 percent of all internal migrants in Sudan. This means that migrants constituted about 43 percent of Khartoum State's population recorded in that census (about 3.5 million people).

	Nyala			Khartoum		
Census	Population ('000)	Growth Rate (p.a.)	Share of Urban Population*	Population ('000)	Growth Rate (p.a.)	Share of Urban Population*
1955/56	12		1.4%	245		28.7%
1973	60	9.2%	2.3%	784	6.6%	30.1%
1983	144	8.8%	3.5%	1,343	5.4%	32.3%
1993	230	4.7%	3.7%	2,918	7.8%	46.5%
2008	630	6.7%		4,747	3.2%	

Table 8: Comparison of Population Growth Rates

Note: Share of urban population calculated based on national population figures that include both Sudan and South Sudan *Source:* Background Paper (Hamid 2009)

33. **Between 1993 and 2008, the population of Nyala grew rapidly, while growth in Khartoum apparently slowed.** In Nyala, the acceleration of growth might be attributed in part to the city's new status (from 1995) as capital of the newly created South Darfur State, and accelerated migration from Darfur region and Southern Sudan due to desertification. Additionally, from 2003 Nyala became attractive as a refuge and safe haven for those displaced by the Darfur conflict. Some reports claim that the population in Nyala exceeds 1.3 million people (1.6 million including those living in IDP camps),

suggesting that one in four Darfurians live in Nyala and its surrounding areas⁷ (de Waal, Making Sense of Sudan: Do Darfur IDPs Have an Urban Future 2010). The Urban Profile: Poverty and Access to Services in Urban Areas

34. With the increasing demographic and economic weight of Sudan's urban areas it is helpful to develop a profile of the urban population and to understand how this contrasts with the profile of the rural population. The National Baseline Household Survey of 2009 provides some insight into relative poverty, sources of livelihoods, access to services, and social development indicators between urban and rural areas. The data reveals the extent to which there is an urban advantage in terms of access to services such as improved water supply, improved sanitation and solid waste services, electricity and housing quality.

35. **Urban poverty rates in urban areas are half of those in rural areas.** About 27 percent of the urban dwellers live under the poverty line of US\$2 per day, compared with 58 percent of rural dwellers. Average consumption levels in urban areas (SDG197) are significantly higher than those in rural areas (SDG 122) (Figure 3). These statistics reveal a significant urban advantage (lower poverty, higher consumption levels), which is most likely due to: (a) better employment opportunities available in urban areas, which increase incomes and capacity to pay for services; and (b) higher population densities which reduce the per capita costs of service delivery. However, consumption patterns are not widely different between urban and rural areas, with food accounting for approximately sixty percent of consumption in both locations.





Source: National Baseline Household Survey (2009)

⁷ "The majority of IDPs in Darfur were excluded from census and electoral processes. Most IDPs boycotted the census in 2008, and the results were rejected by all of Sudan's rebel groups, in part owing to their concerns about the exclusion of IDPs and other conflict-affected communities, and about the counting as Sudanese citizens of foreign nationals who had been allowed by the Sudanese authorities to settle on land from which Darfurians had fled." (IDMC 2010)



Figure 4: Consumption per person per month (share in %)

Source: National Baseline Household Survey (2009)





Source: National Baseline Household Survey (2009)

36. **The absolute numbers of urban poor are significant and likely to increase in line with urbanization trends.** The numbers of urban poor are significant—with about one in four urban residents living below the poverty line. If poverty incidence rates remain static in urban areas, then as Sudan continues to urbanize, the absolute numbers of urban poor will continue to increase. It could be easier to address poverty in urban areas, since higher population densities allow for more cost-effective expansion of infrastructure and services. However, physical proximity to social and infrastructure services does not necessarily guarantee the urban poor access to or affordability of services. Urban poverty is not simply due to people "queuing for jobs and services", and since urban poor rely on cash income for all goods and services, shocks tend to hit urban populations particularly hard (Kessides 2006).

37. **Urban and rural populations have widely different livelihood profiles**. In line with expectations, urban residents are more involved in non-agricultural activities than rural residents (7 percent versus 57 percent). However, agricultural activities are not completely absent in urban areas. Approximately half of urban residents derive their income from wages and salaries. Additionally, about a quarter of urban residents are self employed and derive their income from owned business enterprises (Figure 6). There are noticeable differences in livelihood profiles between the poor and non poor in both urban and rural areas. The poor are more likely to be engaged in agricultural activities, while the non poor are more likely to derive their income from wages and salaries.



Figure 6: Main Source of Livelihood (percentage population)

Source: National Baseline Household Survey (2009)



Figure 7: Main Source of Livelihood—Poor vs. Non Poor



38. **Data also reveals wide differences between urban and rural areas in access to improved drinking water, sanitation and solid waste collection services.** On average urban residents benefit from better water services than those available in rural areas (Figure 8). There are however more substantial differences between urban and rural areas in terms of the time taken to travel to a water source (Figure 9). There is a very substantial urban advantage when it comes to sanitation: more than 90 percent of the urban population has access to toilet facilities versus about 50 percent of the rural population (Figure 10). There is also a substantial urban advantage with respect to solid waste disposal (Figure 11).



Figure 8: Access to Improved Drinking Water (percentage population)

Source: National Baseline Household Survey (2009)



Figure 9: Time to Water Source (minutes)

Source: National Baseline Household Survey (2009)





Source: National Baseline Household Survey (2009)



Figure 11: Solid Waste Disposal Methods (percentage population)



39. There are wide differences between urban and rural areas in terms of electricity coverage. Three quarters of the urban population and only one quarter of the rural population use electricity as the main source for lighting (Figure 12). Less than 20 percent of urban dweller use firewood for cooking compared to more than 60 percent of rural dwellers (Figure 13).



Figure 12: Energy Source for Lighting (percentage population)

Source: National Baseline Household Survey (2009)



Figure 13: Energy Source for Cooking (percentage population)



40. **There are marked differences in housing quality and tenure status between urban and rural areas**. Urban households benefit from better housing quality than rural households: 40 percent of the urban population lives in dwellings constructed with permanent materials, compared to only 11 percent of the rural population (Figure 14). Whereas almost all rural households own their own homes, there is a significant proportion of the urban population that lives in rental properties (17 percent) (Figure 15).



Figure 14: Housing Characteristics (percent of population)

Source: National Baseline Household Survey (2009)



Figure 15: Tenure Status (percentage population)

41. **Urban residents also have a clear advantage in terms of human capital formation.** The urban-rural gap is evident in terms of literacy rates and school attendance indicators: 80 percent of the urban population are able to read and write compared with over 50 percent in rural areas (Figure 16).



Figure 16: Literacy Rate (percentage population)

Source: National Baseline Household Survey (2009)



Figure 17: Literacy Rate—Poor and Non Poor (percentage population)

Source: National Baseline Household Survey (2009)



Figure 18: School Attendance (percentage population)

Source: National Baseline Household Survey (2009)

D. Economic Contribution of Urban Areas

42. Several factors help to explain Sudan's economic performance and future prospects including insecurity and political instability, the oil sector and the country's debt burden. First, conflict, insecurity and political instability have resulted in massive destruction and displacement, and severely undermined the country's social and economic development. The signing of the CPA and the recent ceasefire between the Sudanese government and the rebels in the Darfur region, present a window of opportunity for Sudan to reap a peace dividend, and focus on future developmental and social priorities. Second, while the oil sector only contributes modestly to overall economic output, it has a significant impact on external and fiscal balances, accounting for about 93 percent of exports and 50 percent of domestic revenue in 2009 (for both North and South combined). And third, North and South Sudan have significant external debt⁸, most of it in arrears, in the order of US\$36 billion, which impedes its ability to access concessional loans from international financial institutions. This significant debt burden is not sustainable in the absence of debt relief.

43. Despite these challenges, real growth averaged over 7 percent per annum over the past decade (higher than most countries in the region) and non-oil real growth averaged 6 percent. The global financial crisis resulted in a sharp decline in oil receipts and as a consequence economic growth fell to 4.5 percent in 2009 from 7 percent in 2008, with non-oil growth declining by half to about 5 percent (IMF 2010). Real GDP growth is projected to be in the 5-6 percent range during 2010–15, contingent on strong non-oil growth (oil output is projected to be moderate) and with a medium-term focus on increasing agricultural production (IMF 2010).



Figure 19: GDP Growth by Sector

Note: Data for North and South Sudan combined *Source:* IMF Country Report No. 10/256

⁸ These debt problems can be traced back to the 1960s when the country embarked on a strategy of large-scale industrialization, financed in part by foreign borrowing at non-concessional terms, and initially accompanied by government regulation of the economy.

44. Industry and services—mainly based in urban areas—account for the lion's share of Sudan's GDP and GDP growth. The economic contribution of urban areas in Sudan can only be assessed indirectly since national accounts are not spatially disaggregated. A very rough approximation can be made from the contribution of industry and services, which are typically based in urban areas. For North and South combined, industry and services only account for roughly 20 percent of employment, but generate more than two thirds of GDP (29.2 percent and 38.2 percent respectively in 2009). Three quarters of Sudan's industrial activities are concentrated in Khartoum alone (UN-HABITAT 2010). In comparison, the agricultural sector⁹ accounts for about 80 percent of employment in Sudan (North and South combined) contributes about a third of the country's economic output (32.6 percent in 2009) and is growing at roughly 2.5 percent annually over the past decade. Oil accounts for a modest percentage (about 10 percent) of GDP, and oil production is expected to gradually decline below current levels after 2013, necessitating efforts to reduce dependence on oil and to reduce vulnerability to its price volatility (IMF 2010). While all sectors of the economy need to be mobilized to support improved economic performance, arguably industry and services (sectors located mainly in urban areas) should be a focus of national growth strategies because of their relatively strong historical performance.

45. However, Sudan's cities and towns are not realizing their full productive potential.

Arguably, the contribution of cities and towns in Sudan is not what it should or could be. Rapid rates of urbanization coupled with weak institutions for urban management, weaknesses in land markets, poor public transport and ineffective service provision limit the productivity of urban areas and choke agglomeration. In middle and high income countries, even small cities and towns have reasonable levels of infrastructure, educated human capital and other basic services to support production and innovation, which is not the case in small Sudanese cities and towns. In middle and high income countries, large cities (over one million inhabitants) with good urban management are the most productive, particularly because they are able to match people to jobs. In contrast, large African cities such as Khartoum lack the finances and local government capacity to meet the demands placed on them.¹⁰

46. **Realizing the productive potential of urban areas in Sudan would benefit the residents in both urban and rural locations**. The development of urban areas is closely linked to the rural economy through the exchange of labor, capital, goods, services, information and technology that benefit residents in both locations. Recent research suggests a robust relationship between rural productivity and distance from urban areas. Areas within two hours' travel time of cities of at least 100,000 people appear to have diversified into nonagricultural activities (Dorosh, Wang and You 2008). Farmers closer to cities tend to use better equipment and both more and higher-quality fertilizers and pesticides, resulting in clear gains in productivity. The growth of urban markets is a key factor in raising the income of the rural population in the associated hinterland. Recent research from India confirms the importance of urbanization in reducing poverty in rural areas by leading to gains in productivity and incomes (Menon and Cali 2009).

⁹ Sudan's main agricultural products are cotton, wheat, sorghum, sugar cane, gum Arabic, and live stock. Prior to the rise of the role of oil in Sudan, agriculture was the main source of foreign exchange earnings, mainly from cotton exports. In 2009, agricultural exports accounted for 90 percent of all non-oil exports.

¹⁰ As a consequence, the growth of industry and services in the African region is based mainly on small-scale, informal enterprises using low skills and low capital endowments, and operating mainly in response to domestic demand. Cities in Africa are also an underutilized resource for stimulating agricultural intensification and evolution to higher value production (Kessides 2006).

E. Policy Implications

47. **Urbanization is an incontrovertible and irreversible trend—Sudan's governments at national and sub-national levels need to plan proactively for urban growth.** Consistent with trends across the Africa region, Sudan is urbanizing at a rapid rate, and it is estimated that the population will continue to grow at more than twice the rate of the population as a whole so that by 2030 more than half of the population¹¹ will be living in urban areas. Rapid growth and the absolute numbers of new urban residents present enormous challenges for urban management.

48. **Despite its challenges, urbanization presents enormous opportunities for development and policy makers need to facilitate density even if this looks counterintuitive in terms of spatial balance**. Empirical evidence shows that economic growth and density go together. No developed country has achieved high per capita income without a structural transformation of their economy from agriculture to industry and services, and without urbanization and productive urban areas. Urban areas can support national development by facilitating trade and processing of rural products, diversifying incomes, increasing productivity at the firm and industry levels via agglomeration economies, expanding options for more affordable service delivery, broadening opportunities for human capital formation, and promoting innovation and institutional change. In the case of Sudan, with its relatively low population density, sustained economic growth and competitiveness in the longer term will ultimately depend on the concentration of production and resources in urban agglomerations.

49. **The contribution of urban areas to Sudan's economic output is already significant—but the full potential of Sudan's cities has yet to be realized.** While the agricultural sector remains important, it is industry and services—mainly based in urban areas—that account for the lion's share of Sudan's GDP and GDP growth for North and South combined. While all sectors of the economy need to be mobilized to support improved economic performance, arguably industry and services (sectors located mainly in urban areas) should be a focus of longer term growth strategies because of their relatively strong historical performance. However, Sudan's cities and towns are not realizing their full productive potential due to weak institutions for urban management, weaknesses in land markets, poor public transport and inadequate service provision. Arguably, the most significant factor in realizing the performance of cities, regardless of population size is the quality of urban management and institutions for local government.

50. Economic growth through agglomeration will be unbalanced, but living standards will ultimately converge, a process that can be accelerated by promoting the economic integration of urban and rural areas. While economic growth through agglomeration will be unbalanced, with production and employment concentrated in regions and cities that are favorable to markets, to stop the concentration of production or to attempt to spread out economic activity would undermine economic growth. Government can pursue policies that promote inclusiveness and accelerate the convergence living standards by ensuring the economic integration of urban and rural areas. Similarly, government should not adopt a deliberate approach to reduce the dominance of the largest cities—Khartoum, Nyala and Port Sudan—since large cities are typically the most productive and most attractive to innovative and information-intensive economic activities. However, basic support should also be provided to

¹¹ North and South Sudan combined.

rapidly growing secondary cities and their local governments to improve service delivery and governance.¹²

51. The urban advantage is evident in terms of human capital formation and access to services; however the numbers of urban poor are significant and likely to grow. Urban areas have much lower poverty incidence and higher consumption than those found in rural areas, implying an urban advantage (lower inequality, lower poverty, higher consumption). This reflects several factors including: (a) better employment opportunities in urban areas, which increase incomes and capacity to pay for services; and (b) higher population densities that reduce the per capita costs of service delivery. However, with one in four urban residents falling below the poverty line and the absolute numbers of urban poor likely to grow rapidly in line with projected urban growth, efforts are required to understand and address the specific obstacles facing the urban poor, including causes of economic and social exclusion such as insecure tenure and access to affordable basic services.

52. The 2009 World Development Report proposes a framework and sequence for urban policies that correspond to different levels of urbanization. In areas that are mostly rural, government should focus on building institutions that promote good land policies and basic service provision in both urban and rural areas. In areas where urbanization is already at significant levels (about 50 percent urban), in addition to these institutions, government should put in place transport and communications infrastructure that strengthens the connections between urban and rural areas, eases congestions and reduces transport costs. In areas where urbanization is advanced, besides institutions and infrastructure, targeted interventions may be necessary to address entrenched urban poverty and slums.

G. 8	.		
Stage of	Incipient Urbanization (less	Intermediate Urbanization	Advanced Urbanization (more
Urbanization	than 25 percent)—	(about 50 percent)	than 75 percent)
	predominantly agricultural or		-
	resource based with low		
	economic density		
Dimension of	Build economic density—	Build density, reduce distance,	Build density, reduce distance,
policy	facilitate forces of	i.e. the ease of reaching	eliminate socio-economic
Challenge	agglomeration, migration and	markets.	divisions
	specialization.		
Instruments for inte	egration:		
Institutions	Land rights; security, basic	Land use regulations; universal	Land use regulation and land
	education, health and water and	provision of basic and social	taxation; universal provision of
	sanitation	services	basic services
Infrastructure		Connective transport	Transport infrastructure;
		infrastructure	demand management
Interventions			Slum area development;
			targeted programs to reduce
			crime and environmental
			degradation

Table 9: A Framework f	or Urbanization Policies
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Source: World Development Report, 2009

¹² "Rather than attempting to "pick winners" among emerging secondary cities or to create new cities as growth poles, national urban policy should establish conditions and incentives that help existing local governments to mobilize revenues and to respond to the evolving demands in their jurisdictions for effective public services" (Kessides 2006).

53. In addition to building a strong platform for local service delivery and improving the connectivity of urban and rural areas, attention needs to be given to the needs of the larger and faster growing cities and towns. In areas where urbanization is still at an incipient stage, the emphasis should be on expanding access to basic services in rural and urban areas, strengthening land tenure security and promoting a fluid land market. This would entail supporting improvements in the management and fiscal capacities of local government. In areas that are urbanizing more rapidly, ideally there should be investments made in transport and other urban infrastructure to ensure that the productivity gains from economic density are not offset by congestion costs. And in the large urban areas (including Greater Khartoum, Nyala, Port Sudan, El-Obeid, Kassala, Medani and Gedaref) there is a need for deeper institutional reform and capacity building for urban authorities, particularly in the areas of land use regulation and property taxation, complemented with investments in urban transport and mobility. Ideally, programs of institutional reform and infrastructure investment would be complemented with spatially targeted interventions to address the social and economic division within urban boundaries, particularly in informal settlements.

III. LEGAL AND INSTITUTIONAL COMPOSITION OF SUDAN'S URBAN AREAS

A. Constitutional and Legal Basis for Local Government

54. The constitutional and legal framework for decentralization in Sudan has evolved

iteratively over time. Over the past four decades there have been several legislative and constitutional developments that have shaped the institutional framework for a decentralized system of government, and within which urbanization has unfolded in Sudan (Box 3). At present the system is defined by the Interim National Constitution and elaborated in individual state constitutions and local government acts.

55. The current constitutional framework, as set out in the Interim National Constitution, affirms the principle of "governance on the basis of a decentralized and democratic system". Following the signing in January 2005 of the CPA between the GoS and SPLM, which ended the war between the North and the South, the Interim National Constitution of the Republic of Sudan was enacted and entered into force in December 2005. The Interim National Constitution affirms the principles of decentralization and local participation, in particular:

- (a) A decentralized, democratic system of governance with three distinct levels of government:
 (i) national level; (ii) state level (*wilaya*), which "shall exercise authority at the state level throughout the Sudan and render public services through the level closest to the people"; and (iii) local level (*mahaliya*) (Article 1, 4, 24).
- (b) The autonomy of the national, and state governments, each with distinct constitutional powers and functions (Article 25 26) and the cooperation, collaboration and communication between all levels of government to ensure the fulfillment of their respective constitutional obligations (Article 26).
- (c) The role of the state to promote and empower local government—the organization of local government conducted in accordance with the relevant state constitution (Article 178).
- (d) Revenue sharing that reflects a commitment to devolution of powers and decentralization of decision-making with regard to development, service delivery and governance (Article 185).

56. In practice, the federal system of governance in Sudan is still very centralized, with decision making powers concentrated at the state level. The Interim National Constitution provides for the election of the state governors and state legislatures¹³, and for the appointment of the state council of ministers by the state governor (Section 179). State governors wield significant political and decision making powers, including the appointment of local government commissioners.

¹³ Elections were held for the first time in April, 2010, with elected governors taking office in May, 2010.

Box 3: Chronology of Constitutional and Legislative Developments Shaping the Local Government System in Sudan

- 1971 The *1971 People's Local Government Act* decentralized administration to nine provinces, each in turn divided into several councils at the district, urban, rural, neighborhood, village, and market levels. While the declared objective of the act was to decentralize decision-making away from Khartoum and to provide channels for popular participation at lower levels, in practice it concentrated authority at the provincial headquarters.
- 1972 Following the Addis Ababa Accord, which brought the first North-South armed conflict to an end, the *1972 Regional Self-government Act for the Southern Region* was passed, which conceded self government to the Southern region and created parallel structures for ministries, legislative bodies and civil service bureaucracies (United Nations 2004).
- 1980 The *1980 Regional Government Act*, which superseded the 1971 People's Government Act created five regions out of the Northern provinces (Northern, Eastern, Central, Kordofan and Darfur).¹⁴ Each region was divided into several urban and rural councils similar to those created in 1971.
- 1981 The structure of the local government was subsequently stipulated in the *1981 Local Government Act*. (United Nations 2004) Although the regions had their own governors and parliaments, they were financially dependent on the center, and so the system remained largely ineffective.
- 1991 The *1991 Fourth Constitutional Decree*, which superseded the 1980 Regional Government Act, established a federal system of government. Sudan was divided into nine states with 69 provinces and 219 local councils, or localities. A number of constitutional decrees followed in subsequent years further detailing and consolidating the federal system.
- 1994 In 1994 an amendment was enacted to subdivide Sudan into 26 states (also 188 provinces and 531 localities) superseding the nine states established in 1991, with the president appointing the state governors (Economist Intelligence Unit 2004).
- 1995 In 1995, the federal system was consolidated further by devolving more financial powers to the states thereby reducing the powers of the central government.
- 1998 The *1998 Constitution* of the Sudan reaffirmed the federal system and sets out the names, boundaries and capitals of the 26 states.
- 2003 The 2003 Local Government Act provided for three levels of government at national, state and locality level. The act consolidated the previously numerous administrative units into larger localities (each comprising about half a dozen of the previous administrative units). In 2003 Sudan consisted of 26 states, 127 provinces (renamed localities) and 134 administrative units. The act also defined the roles of the Legislative Council, Executive Committees and the Commissioner.
- 2005 The Local Government Act of 2003 was abolished with the signing of the CPA, which involved a decision to replace the national constitution with separate state constitutions including local government acts for each state (World Bank 2007).

¹⁴ Also a separate entity for Khartoum. The Southern region had been granted self-governance in 1972.

B. Framework for Local Government

57. The organization and functions of local governments are elaborated in the respective state constitutions and local government acts. The Local Government Act of 2003 was abolished with the signing of the CPA and a decision was made to develop separate state constitutions and local government acts (World Bank 2007). These establish local government as the basic unit of government, responsible for service delivery and supervising popular committees. There are similarities across the various state constitutions and Local Government Acts, which stems from the fact that the federal government (through its Ministry of Justice and Ministry of Federal Government Law of Khartoum State for 2007 was translated and reviewed for the purpose of this study (Legislative Council of Khartoum State 2007).

58. Each state (*wilaya*) is composed of a number of urban or rural localities (*mahaliya*). The state Council of Ministers, with the approval of the state Legislative Assembly, has the power to create, amend or cancel warrants of establishment of local governments¹⁵. Each local government has an elected legislative council (of up to 40 members) with legislative powers, serving for a term of four years, and an executive body, headed by a commissioner, who is appointed by the governor of the state. The executive body of the local government comprises the commissioner, executive director (administrative officer) and employees of the locality, which typically include technical and professional staff from the states.¹⁶ The executive director (or manager) is appointed by the governor on the recommendation of the commissioner. The organizational structure of the executive body is recommended by the commissioner and approved by the state government, comprising directorates each headed by a director (for example, the structural and functional organization of localities in Khartoum State is given in Figure 20 below). Directors are administratively responsible to the locality but technically responsible to their respective ministries. Localities often create administrative units at the district level in order to perform their administrative functions at a lower level. The commissioner of the locality government is given powers to establish, with the approval of the local Legislative Council, the establishment, amendment or cancelation of local administrative units.

Figure 20: Organizational and Functional Structure of Localities (Khartoum)



¹⁵ Local governments are classed as localities or municipalities based on criteria including population density, strategic significance and level of economic activity. There are currently only four municipalities—Khartoum, Port Sudan, Nyala and Wad Medani (Humanitarian Policy Group 2011).

¹⁶ Staff of local governments are counted in the establishment of the states.
The locality is entrusted with a range of responsibilities—however significant service 59. delivery responsibilities are retained at state level, or assigned to specialized state and national agencies. The law places special emphasis on the obligations of the localities to deal with issues of local security, the performance of the popular committees and any other powers assigned to it by the state government. Additional responsibilities are outlined in the annex to the local government law and extend to areas of: (a) public administration and civil service; (b) financial affairs and economic development; (c) buildings and public facilities planning; (d) agriculture and animal resource affairs; (e) health and environmental affairs; (f) education, social, cultural, youth, sport and media; (g) legislation and legal affairs; (h) public mobilization; and (i) security. However in most of these areas, localities are required to perform functions according to state directives, to "participate in" or "contribute to" to state activities, and to manage activities in coordination with parallel higher-level agencies at the state and national levels. For example, the Ministry for Engineering Affairs at the state level is responsible for building major roads and drains that cut across locality boundaries, and for preparing and coordinating land use planning, while specialized state and national agencies are responsible for water and electricity. The law provides for a Coordination Council for Local Government¹⁷ to be established in the state Ministry of Local Government and Civil Service, with the powers to coordinate the activities of the localities and to promote their performance.

60. In practice there is no real devolution of power and resources to the locality level, and states exert significant control over the localities. The governor is responsible for appointing the commissioners of the localities within their jurisdiction. In this way, accountability in the "decentralized" system is upwards through the appointed commissioners and governors, rather than downwards through the elected legislative In addition, employees of the locality typically include technical and professional staff from the states. Localities conduct economic and development plans according to state directives, and prepare budgets according to the directives in the state's budget. Real power to allocate resources is retained by the states, which effectively control the budgets of the localities (Joint Assessment Mission 2005). The Joint Assessment Mission (JAM) notes that "although the human resource capacity in several states is relatively strong, other states and localities are severely under-resourced in terms of management capacity and financial resources. Even the more advanced states and localities face challenges in modernizing their administrative systems and supporting the delivery of basic social services to all their communities and citizens" (Joint Assessment Mission 2005).

61. At the community level, popular committees work in tandem with local government.

Popular committees are bodies of volunteers who assist the locality in administering affairs at the community level. They also assist the police in maintaining law and order. The popular committees work in tandem with the localities, and are utilized to disseminate information, to collect charges and fees, to distribute rationed goods (such as sugar and bread in the early 1990s) or zakat funds to needy households. To finance their activities, popular committees depend primarily on funds raised locally, either from fees on residency certificates, or from donations collected from local business or from households. However, the popular committees are not executing agencies and have no implementation mechanisms or equipment. Hence, their role is mostly limited to supervision and surveillance, gathering or disseminating information, issuing certificates and mobilizing communities. Members of popular committees are appointed either through elections or consensus (United Nations 2004). The popular

¹⁷ The Coordinating Council comprises the Minister of Local Government and Civil Service, Commissioners from each locality, leaders of the Local Legislative Assemblies, the General Manager of the Ministry of Local Government and Civil Service, and the Manager of the Department of Local Government in the Ministry.

committees are distinct from the tribal leadership of the area, or the "native administration" as it has been referred to since colonial times. Under colonial rule, the "native administration" was mandated to maintain law and order, tax assessment and collection, the protection of the environment and the settlement of disputes through native courts. Today, the native administration does not participate in the working of the locality councils or popular committees.

C. Roles and Responsibilities for Service Delivery

The allocation of service delivery mandates across national, state and local government is 62. described in Sudan's national and state constitutions and local government legislation-however the detailed delineation of roles and responsibilities remains unclear and decision making powers are still highly centralized. The Interim National Constitution establishes the basic principles of decentralization to states and local government and describes the responsibilities of GoS and the state governments. The mandates of local government are elaborated in the various state constitutions and local government acts. These constitutional and legal instruments give local governments wide ranging mandates including responsibilities for local social and economic planning, basic services including health and education, local works, public transport and roads, and local utilities. The prescribed allocation of service delivery mandates across layers of local government (Table 10) show that there are many duplicated and overlapping roles and responsibilities for service delivery at various tiers of government. Moreover there is a lack of clarity around the allocation of different responsibilities relating to each service delivery mandate, such as coordination, policy and strategy, human resource management and development, financing, planning and budgeting, implementation, operations and maintenance, accountability, and monitoring and evaluation. In practice, decision making powers are still highly centralized and there is ad hoc deconcentration and delegation of responsibilities to states and local governments. Service delivery responsibilities, as defined in the various local government acts, are not fully devolved from states to localities.

63. **Other agencies and "special authorities" have mandates bearing on urban development and service delivery**. These include the National Electricity Corporation, responsible for generation, transport and distribution of electricity. It manages a national grid that provides the central regions of Sudan with electricity, but does not yet cover peripheral states such as Kordofan, Darfur, Northern and the Red Sea. Those states have local networks supplied with locally generated electricity, which often covers only small portions of each state. The Urban and the Rural Water Corporations, which have been recently decentralized such that each state has its own corporation, are responsible for managing the production and distribution of potable water. Judging by the examples of Khartoum and Nyala, only a few districts in each state enjoy a regular supply of treated piped water. The vast majority of people in urban and rural areas of Sudan still use untreated water that they draw either from bore holes or ponds. Additional, there are "special authorities" with powers delegated by state governors, that can have mandates and jurisdictions that overlap with local authorities.

Table 10: Constitutional Powers and Functions of National and State Governments

Demonstration of the Netheral	Demonstration of the States	
Powers and Functions of the National Covernment	Powers and Functions of the States	Powers and Functions of Localities (Northern States)
Source: Interim National Constitution	<i>Source</i> . Internii National Constitution	Source: Local Government Law of
Source: Interim Parlonal Constitution,		Khartoum State for 2007
National flag, emblem and anthem	State constitution	
Foreign affairs and international	Statutes enacted under penal law power	
representation, signing of international	Laws on agriculture in the state	
treaties	Traditional and customary law	
	State flag and emblem	
National defense, security, protection of		
national borders, and states of emergency		
National elections	State referenda	Submission of recommendations on
National census, surveys and statistics	State statistics and surveys	organization and restriction of immigration.
Issuance of national identity card	Social welfare including pensions	
Nationality and naturalization, passports and	Registration of marriage, divorce,	
visas, immigration and aliens	inheritance, births, deaths, adoption and	
	affiliations	
Constitutional and national courts	State judiciary	Local courts (with concerned authorities)
National police and prisons	State police, prisons and reformatory	Human resources management and skills
National civil service (setting, paying	institutions	development
salaries)	State civil service	Prepare locality's economic development
National public utilities	State public utilities	plan according to state directives.
National institutions envisaged under the	Local government	charitable self-help and voluntary
peace agreement of constitution		organizations.
		Locality budget (prepared according to state
		directives), finance and procurement.
National economic policy and planning	State budget and finance	
National taxation and revenue raising	Taxation within the state in order to raise	
National budget	revenue for the state	
National debt and borrowing on public credit	Borrowing on sole credit of the state	
Central bank, incorporation of national		
banks and issuing of paper money		
Bills of exchange and promissory notes		
Customs excise and export duties		
Weights, measures and standards, dates and	Airstrips excl. international and national	
standards of time	airports	
Meteorology		
Postal services		
Civil aviation, maritime and shipment,		
navigation, beacons		T
National land and natural resources	State land and natural resources	Locality's land, leases and natural
Nile waters transboundary waters interstate	State irrigation and embankments	Participation in urban and rural planning
waters		
National museums and heritage sites	Cultural matters within the state	
	Regulation of religious matters	
	State cultural and heritage sites, state	
	libraries, state museums	
	State archives, antiquities, monuments	
Intellectual property rights	Regulation of businesses, trade licenses	Regulation of trade licenses.
	Pollution control	

Powers and Functions of the National	Powers and Functions of the States	Powers and Functions of Localities
Government,	Source: Interim National Constitution	(Northern States)
Source: Interim National Constitution,		Source: Local Government Law of
		Khartoum State for 2007
	Quarrying regulations	
	Regulation of charities	
	Vehicle licensing	
	Firearms licensing	
International and inter-state transport	Local works and undertakings	Works authorized or delegated by state or
	Primary and secondary schools	national agencies.
	Intrastate public transport and roads	Implementation of works, buildings and
	Fire fighting and ambulance services	projects of the localities.
	Recreation and sport within the state	Management of local public facilities,
	Population policy and family planning	including roads, parking, drainage, markets,
		public parks, cemeteries, and
		Staughternouses.
		of drinking water, vector control and public
		cleaning
		Primary education
		Locality's statistics on development and
		service activities
		Public mobilization
National information publications	State information state publications and	
telecommunications regulations	state media	

64. **Insights from Case Studies.** Khartoum and Nyala are the capitals of their respective states—and therefore the seats of both the state and local governments. This dual role has given these cities, like other state capitals, an advantage over other towns because state governments typically invest more in their capital cities. Khartoum is also significantly the administrative and political center for GoS. The institutional arrangements differ slightly in each city. Nyala city corresponds to the boundaries of the Municipality of Nyala (the largest of twelve localities in Southern Darfur State). Each locality is headed by a Commissioner, appointed by the Governor of the state, and has a Locality Council, which is the legislative body of the locality. The Municipality of Nyala is further divided into four administrative units (East, North, South and Central) with responsibilities for service delivery and tax collection within their boundaries. In Greater Khartoum, the urban population is spread across seven localities—Khartoum and Omdurman are completely urban, while the other localities have an urban core and a rural hinterland. Each locality is headed by a Commissioner, appointed by a Commissioner, appointed by the Governor of the state, and has a local legislative council.

D. Local Government Financing

65. **Local authorities have several sources of funding**. The funding sources include property taxes, sales taxes, forty percent of locally-generated income taxes, value-added tax, income from investments, rents, licenses, permits, donations collected occasionally for specific purposes, and transfers from the state government to resource poor localities. Furthermore, the locality has the power to raise additional funds from its residents through specific charges, fees, taxes or rents or by land sales.

66. **The state constitutions and local government acts typically provide for several local revenue instruments** including: (a) local rates; (b) animal tax and purchase charges (animal production fees); (c) land and river transport fees; (d) local commercial, trading and health licenses; (e) local service fees; (f) recreation tax; (g) stray animals charges; (h) renting of public parks, cafeterias, shops,

kushuks and local estates; (i) refuse collection fees; (j) village planning charges; (k) estate tax; (l) arable land taxes; and (m) other local services charges. Local governments are also entitled to a known percentage from state resources including animal taxes, advertisement fees, ground building license fees, service revenues and veterinary inspection, slaughterhouse and local slaughter fees. In practice, many of the taxes and charges are regulated and collected by the state authorities (Ali 2008, 19).

67. **Revenue instruments are inadequate to meet all expenditure requirements**. Revenue mobilization is weak either because the locality has a thin resource base or because of inefficient collection and tax evasion. In the absence of adequate and timely transfers from the states, localities with inadequate resources usually fail to perform their functions or to pay the salaries of their employees. Others often resort to auctioning of land and to aggressive levying of charges and fees in order to raise funds to cover their operating costs. The Nyala and Khartoum case studies provide some examples and indications of the volume of local government finance.

68. **A major impediment to effective local service delivery is the lack of an equitable and efficient intergovernmental fiscal system that reflects service delivery mandates**. The current intergovernmental fiscal system does not adequately support the equitable and efficient provision of basic services at state and locality levels—localities' resources are insufficient relative to their decentralized responsibilities and financing needs.¹⁸ In addition, the current transfer system relies on negotiated transfers, and there is no transparent allocation system. Efforts are therefore required to elaborate the intergovernmental fiscal arrangements, and to develop a fiscal decentralization strategy that establishes the pool of resources to be distributed to state and local governments, as well as predictable, transparent allocation formulae to address vertical and horizontal imbalances (Joint Assessment Mission 2005).

69. Additionally, policies also need to be developed to promote own-source revenue mobilization and improved revenue administration at the state and locality level. Local taxes are not being collected according to the law and there is weak administration of existing taxes, including reliance on neighborhood committees to determine tax liabilities and to collect revenues, lack of adequate numbers of skilled staff, and a lack of information on the local tax base and taxpayers for each revenue instrument (Joint Assessment Mission 2005).

E. Urban Land and Housing

70. **All land that is not registered to specific owners is considered government-owned.** Since 1906, various ordinances and acts have been passed establishing that land not registered to a specific owner is the property or the government.¹⁹ In particular, the Unregistered Land Act of 1970 had far

¹⁸ While the states and localities have significant mandates for planning and service delivery, they work with limited budgets and cannot deliver what is expected from them. Extension of service networks (especially water supply and electricity) is impeded by high capital costs. In virtually all Sudanese towns, these essential services are extended to neighborhoods at a high subsidy borne by the government. With insufficient budgets, the agencies in charge have great difficulties in extending their services to all neighborhoods. Alternatively, households resort to makeshift solutions such as individual power generators and water sold by vendors in spite of its relatively high cost and prospects of contamination.

¹⁹ These include: (a) the Land Settlement Ordinance of 1905 adopted by the British administration that determined that until legal ownership had been established by a settlement, land ownership would be vested with the government—the colonial laws also provided for compensation (alternative land or cash compensation); (b) the Land Settlement Act and Registration Ordinance of 1925 that declared all lands without title as government-owned; (c) the Prescription and Limitation Ordinance of 1928 that established that unregistered lands that had been occupied for less than ten years to be the property of the

reaching implications for customary land ownership, whether by individuals or by communities, since it deemed any land not registered prior to the enactment of the law to be government-owned. In addition, it included no provisions for the recognition, settlement, eventual registration or compensation for either communities or individuals (Komey 2009). While the act has now been repealed, replaced by the Civil Transaction Act of 1984, it still reflects current attitudes and practices regarding land (Bannaga 2010, 90, 93). In particular, unregistered land is still considered government-owned, and the government can sell or lease land as it sees fit according to its plans and projects.

71. Responsibilities for urban planning and housing are divided between GoS, states and localities—with the National Council for Physical Development taking overall responsibility for urban planning. The Physical Planning and Land Disposal Act of 1994 outlines the institutional arrangements for urban planning and land management. Under the act, the Federal Council of Physical Planning and Land Disposal was established in 1995, with responsibility for national urban strategy. More recently, the National Council for Physical Development was established-while this was intended to replace the Federal Council of Physical Planning and Land Disposal, the new body is not currently recognized under the 1994 Act. The National Council for Physical Development comprises: (a) the states' ministers for physical planning; (b) representatives of various ministries and agencies including the under secretaries of the Ministry of Finance, Ministry of Federal Chamber Governance, Ministry of Investment and Ministry of Agriculture and the General Secretaries of the National Survey Authority, Southern Sudan Physical Development Council; (c) the General Secretary to the Council, and (d) five experts in the field of physical development. The Council would be responsible for developing and monitoring the implementation of physical policies, strategies and plans covering both rural and urban areas (subject to the assent of the minister's council), coordination and monitoring of planning institutions at federal and state levels, and research. The Council would also be responsible for reviewing state master plans before these are forwarded to the council of ministers for ratification, and endorsing any changes to land uses ratified by the council of ministers. Within the federal Ministry of Environment and Physical Development, there is a small technical team that acts as a General Secretariat to the National Council for Physical Development.

72. **The National Council for Physical Development is working on a 25-year National Physical Development Strategy and National Structure Plan**, which will cover the period from 2010 to 2035. The terms of reference for this work, emphasize balanced development, referencing the experiences of Egypt, Saudi Arabia, Libya and the Netherlands, and noting that previous national governments have "adopted the colonial policies [which] contributed in concentrating the interest in the productive regions and ignoring the relatively poor ones, [which] deepened the economic and social differentiation among the big towns and the broad Sudanese rural areas at the one hand, which sharpened immigration to urban." The strong focus on balanced development, which reflects the perceived or real imbalance of power and resources between Sudan's centre and its periphery, does not sufficiently account for the demographic and economic weight of Sudan's urban areas, the country's rapid rate of urbanization, and the fundamental importance of urban agglomeration for national economic growth and welfare.

government; (d) the Land Acquisition Act of 1930 that provided for the acquisition of land for public purposes; (e) the Unregistered Land Act of 1970 that established that land not registered prior to the enactment of the Act, including all waste, forest, occupied or unoccupied land, is the property of the government; (f) the Civil Transaction Act of 1984 and its Amendment of 1990, which repealed the 1970 Unregistered Land Act, and includes provisions for the transfer and inheritance of land rights and compensation for land expropriated by the government; and (g) the Physical Planning and Land Disposal Act of 1994, which includes details on the expropriation of land for public interest and compensation.

73. **Responsibilities for urban planning and development are also fragmented at state and locality levels**. For example, in Khartoum state, like in all other northern states, the Ministry of Physical Planning is responsible for land, housing and urban planning issues, and is entrusted with government land, which it subdivides and allocates for specific purposes—land is demarcated for various land uses according to some form of planning (master plans, structure plans, piecemeal and ad-hoc planning). Residential, commercial or industrial lands are parceled and then auctioned to developers or leased for a defined rent and duration. Most of the land designated for residential uses is leased for a long period of time and for a modest rent, with the objective of facilitating urban development and allocating land to households or entrepreneurs who need it.

74. **Some urban planning has been conducted in the two case study cities.** In Nyala, a plan was prepared covering the period 1998 to 2013, however its underlying assumptions and projections did not anticipate the massive population displacements to Nyala caused by the conflict in the Darfur region. Greater Khartoum has undergone several large-scale, long-range planning efforts, including a master plan in 1958, a regional-cum-urban plan prepared in 1977, a structure plan financed by international donors prepared in 1991 and a physical plan currently being finalized, all of which have proposed scenarios for directing the future growth of Greater Khartoum. However, physical plans have not been realized partly due to rapid increases in urban populations beyond assumptions implicit in the plans, as well as due to lack of commitment or financing to actualize plans, and conflicts over land use.

75. **The provision of infrastructure is undertaken by state or national agencies**. In Khartoum State, physical infrastructure (roads, bridges, water, sanitation and storm water drainage) is handled by a newly-created Infrastructure Ministry. In residential areas, which constitute about 75 percent of land use in urban areas of Sudan, the prevalent development model is "site and services" whereby the land is leased by the state government to households that satisfy certain criteria (e.g. household size, length of residence in the area, income, profession etc.) for a length of time that ranges from 50 to 90 years. The relevant government agencies provide the services, while the households hire architects and contractors to build their homes. Households typically mobilize their own resources to develop their properties since banks are reluctant to lend for this purpose. The state ministry responsible for housing also plays a small role in the provision of housing for low-income residents, although the number of housing units provided is small.

76. **Residential areas in Sudanese cities are categorized into first, second and third class areas, based on a classification system that dates from colonial times**. Classes are distinguished by specified criteria, namely income level of its residents, plot sizes, service and construction standards (Table 11). According to this system, residential areas are classified into four classes: (a) first-class areas in which land parcels typically range from 500-800 square meters, and up to 1,200 square meters; (b) second-class areas where the plot areas range from 400 to 600 square meters; (c) third-class areas where the plots range from 300 to 400 square meters; and (d) fourth-class areas where the plots are typically 200 square meters.²⁰ A concomitant standard of construction is applied whereby houses in first-class areas are required to adopt high construction standards and use permanent building materials, while these high standards are relaxed as one moves down the classification system. Increasing urbanization and proliferating urban growth, the threat to agricultural lands and the high cost of services forced the planning authorities in the 1980s to reduce the average plot sizes to 400, 300 and 200 square meters in

²⁰ In 1957, the fourth-class category was abolished—residents were required to build houses according to third-class requirements in order to retain their plots.

first, second and third-class areas respectively. In practice, however, first-class areas often include plots of 500 to 600 square meters, and 300 square meters became the typical plot in third-class areas. Fourthclass areas have been introduced in some cities as temporary areas that carry renewable annual leases, mostly to accommodate urgent cases such as squatters, IDPs, etc. The typical plot in those areas was 200 meters and the houses were constructed of perishable building materials, such as thatch, mud, etc. In many cases, fourth-class areas were dismantled after their leases expired and the land was needed for other land uses. The notable example of this was Fallata quarters in Khartoum, which survived for several decades before its residents were relocated and the area was subdivided into a first-class area.

		Housing Areas	
	First-Class	Second-class	Third-class
Plot Size—Range (m ²)	500-800	400-600	300-400
Pre-1980s Average Plot Size (m ²)	800	500	400
Post-1980s Average Plot Size (m ²)	400	300	200
Initial Length of Land Lease	50	30	20
Total Extensions of Land Lease	30	40	20
Applicable Housing Standards	Permanent building	Permanent building	Average building
	materials (e.g. concrete	materials (e.g. stone or	materials (e.g. mud),
	and bricks), multi-	bricks), medium	mostly single-storey,
	story, high service	service standards	low service standards
	standards		

 Table 11: Housing Classification System

77. **The housing classification system was apparently introduced by the colonial administration to mirror a social stratification system** in which the society had been stratified into social classes: the colonial administrators, wealthy merchants and senior officials, middle- and junior government officials, and the 'natives'. The system persists until today with wealthy merchants and senior officials replacing the colonial administrators in the first-class areas. The fourth-class areas have been virtually abolished because they often yield sub-standard housing, although they are still practiced by some local governments. The classification system reinforces social stratification based on class and doesn't take into account family size or social mobility when the income level of some families change either upwards or downwards. Furthermore, since the land and the services are provided at subsidized prices, the system grants huge windfalls to people in first-class areas. In spite of these negative aspects, which have been discussed in many forums, the system has not been changed.

F. Policy Implications

78. Lack of clarity around roles and responsibilities for service delivery and how these will evolve over time. While the current constitutional and legal framework establishes the broad parameters for devolved functions and responsibilities, it is necessary to further clarify the mandates for service delivery at the various tiers of government and in particular, to elaborate the allocation of different responsibilities relating to each service delivery mandate, such as coordination, policy and strategy, human resource management and development, financing, planning and budgeting, implementation, operations and maintenance, accountability, and monitoring and evaluation. Decision making powers are still highly centralized and there is ad hoc deconcentration and delegation of responsibilities to states and local governments.

79. Limited resources available for service delivery—and lack of clarity around

intergovernmental fiscal architecture. Intergovernmental fiscal arrangements are outlined in the Interim National Constitution, state constitutions and local government acts, which provide for "revenue sharing that reflects a commitment to devolution of powers and decentralization of decision-making". However, in practice, the revenue instruments and intergovernmental fiscal transfers allocated to states and localities do not correspond with the legal allocation of service delivery mandates. Certainly, devolution without the requisite resources will only set up local governments for failure. With regard to own-source revenues and revenue sharing arrangements, there is a lack of clarity around: (i) the allocation of revenue instruments between national, states and local governments including revenue sharing arrangements, and as a result there are overlaps and conflicts between different levels of government over revenue raising powers; (ii) definitions of the various tax bases; (iii) powers of the various tiers of government to set or vary the tax rate applied to each tax base; and (iv) collection modalities. With regard to intergovernmental fiscal transfers, decisions need to be made on the principles underlying the allocation of grants to states and counties and the design of the grant mechanisms. Efforts are therefore required to elaborate intergovernmental fiscal arrangements and develop a fiscal decentralization strategy that addresses vertical and horizontal imbalances, incentivizes performance, promotes own-source revenue mobilization and improves revenue administration at the state and locality level.

80. Weak management and fiscal capacity of local government. The transfer of authority and adequate resources to the local level is not the sole pre-requisite for better service delivery, which will also depend on the efficiency with which expenditure assignments are executed. At present, there is very limited capacity on the ground in terms of local government budgets, staff, administrative infrastructure and equipment, and available capacity it unevenly spread. There is a need to build and strengthen the functionality of local governments and improve their management and fiscal capacities in order to establish a basic platform for service delivery. Core functions of local governments need to be built and strengthened over time, in the areas of participatory development planning, own-source revenue mobilization and administration, financial management (budgeting, accounting, reporting and auditing), procurement, project management, monitoring and evaluation (M&E) and the development of accountability mechanisms (including formal mechanisms through parliaments and councils, and informal mechanisms at community level).

IV. CONCLUSIONS AND RECOMMENDATIONS

A. Priorities for the Urban and Local Government Sector

81. A specific urban policy and strategy is needed—one that proactively recognizes and addresses Sudan's rapid urbanization and the growing importance of cities and towns for national growth and poverty reduction. Terms of reference have been drafted for a National Physical Development Strategy and National Structure Plan, however its focus on "balanced development" does not sufficiently acknowledge the importance of urban density and agglomeration for Sudan's economic growth and poverty reduction. As noted in the World Bank's Country Economic Memorandum, "accelerated urbanization is likely to be a permanent phenomenon" and "given the power of agglomeration economies and returns to scale, this can be a driver of growth with sufficient focus on reforms to increase the return on investment, including reforms to reduce administrative costs, provide access to finance, and building adequate transport infrastructure." A specific urban policy and strategy is recommended, which would establish a framework to address the challenges and opportunities posed by Sudan's rapid urbanization. Rather than emphasizing balanced development, the urban policy would need to focus on how best to harness the forces that produce economic density (agglomeration, migration and specialization) while pursuing policies that promote inclusiveness and accelerate the convergence living standards by ensuring the economic integration of urban and rural areas.

82. The strategy should also differentiate between areas at different stages of development. In areas where urbanization is still at an incipient stage, the emphasis should be on expanding access to basic services in rural and urban areas, strengthening land tenure security and promoting a fluid land market. In areas that are urbanizing more rapidly, ideally there should be investments in transport and other infrastructure to ensure that the productivity gains from economic density are not offset by congestion costs. And in the large urban areas (including Greater Khartoum, Nyala, Port Sudan, El-Obeid, Kassala, Medani and Gedaref) there is a need for deeper institutional reform and capacity building, particularly in the areas of land use regulation and property taxation, complimented with investments in urban transport and mobility. Ideally, programs of institutional reform and infrastructure investment would be complemented with spatially targeted interventions to address the social and economic division within urban boundaries, particularly in informal settlements. The country's urban policy and strategy also needs to recognize and take into account the distinct features conflict driven displacement and its longer term implications. For example, in the Darfur region, where up to 50 percent of the population is estimated to be living in or near urban areas or in the axes that link urban areas, an urban policy and strategy needs to take into account the prospect that the majority of IDPs are unlikely to return to their rural homes. A central pillar of the urban strategy needs to be the quality of institutions for urban management, which is the most significant factor in realizing the performance of Sudan's cities and towns.

83. There is also an imperative to delineate and clarify the roles and responsibilities for service delivery, and to build and strengthen the functionality of local governments and improve their governance, management and fiscal capacities. While the principles of decentralization and local government are given prominence in the Interim National Constitution, state constitutions and local government legislation, there is still a lack of clarity around the detailed roles and responsibilities of local government with respect to the state and federal government. In practice, there is an ad hoc deconcentration and delegation of responsibilities to states and local governments, with overlapping mandates for guiding, planning and delivering services. In addition, states and local governments have

limited resources to meet their stated service delivery obligations, or to invest in expanding service networks. These systemic problems influence the way in which urbanization unfolds in Sudan, and undermines the potential benefits of urban agglomeration. Therefore, further work is required to clarify roles and responsibilities at various levels of government, and to further elaborate intergovernmental fiscal arrangements (including transfers, revenue sharing and local tax instruments) to ensure these correspond with the allocation of service delivery mandates. Any fiscal decentralization strategy would need to define the pool of resources to be distributed to state and local governments, as well as allocation formulae to address vertical and horizontal imbalances. A program of institutional reform and capacity building is also required to strengthen the capacity, responsiveness and efficiency of local governments, which will be critical for effective service delivery and accountability to citizens.

84. To support the development of an urban strategy, further research on the urban sector and better urban data is required to inform policymaking and priority setting in the urban sector.

There is a need to support the collection and use of city level data for local policy making and benchmarking, in order that variations in city performance can be better understood. It would be beneficial to document the different needs of capital/primate cities in each region versus the more numerous and rapidly growing secondary cities and towns. Existing data sources should also be mined, notably through wider analysis of the urban dimensions of household surveys and population censuses. Additionally, more study is needed to gauge the financial resources available to local governments and to advocate for more adequate revenues so that these authorities can better fulfill their service delivery mandates. (Kessides 2006) Further, efforts are required to understand and address the specific obstacles facing the urban poor in Sudan, including causes of economic and social exclusion such as insecure tenure and access to affordable basic services.

B. Options for Future World Bank Engagement

85. **Immediate options for the Bank's engagement in the urban sector are limited in the absence of an IDA program in Sudan.** Currently the Bank's engagement is primarily through a US\$265 multi-donor trust fund (MDTF) managed by the Bank to support the consolidation of peace and recovery in war-affected areas of the North, based a five-year plan (2007-2011) prepared by GoS. The trust fund was scheduled to close on June 30, 2011 but has been extended by one year to June 30, 2012. The nature of the Bank's assistance in Sudan over the medium to longer term would be influenced by several factors including: (a) the process and timeline for the full separation of South Sudan; (b) scenarios for any apportioning of debt between North and South Sudan; (c) the likelihood and timeframe for clearing arrears and possible debt relief²¹; and (d) any future allocation of IDA funds.

86. **Options for engagement on urban issues** include: (a) further analytical work and technical assistance (short-term); (b) the integration of key urban policy issues into any future policy matrix and priority actions for debt relief under the Heavily Indebted Poor Country (HIPC) Initiative (medium-term); and (c) financing for a local government or municipal development program (long-term).

(a) It is clear that Sudan has suffered from the absence of a policy dialogue on urban sector issues, and there is a strong appetite for engaging with the Bank going forward. In the short term, the Bank should support the dissemination of this Economic and Sector Work with the objective of stimulating discussion on urban sector issues, identifying areas for further

²¹ Total external debt in nominal terms stood at US\$35.7 billion at end-2009, with over US\$30 billion in arrears.

research and analysis, and informing the preparation of the Physical Development Strategy and National Structure Plan. A second phase of the Economic and Sector Work should be supported, and consideration should also be given to provide targeted technical assistance, for example to assist the Government with the preparation of a comprehensive urban policy and strategy, or focused on the urban planning issues in areas such as the Darfur region where there is significant displacement of people due to conflict.

- (b) In the medium-term, if there is momentum towards debt relief, appropriate priority urban and local government policy issues should be integrated into the design of the policy matrix and prior actions for debt relief.
- (c) In the longer term, if the Bank is in the position to provide support under IDA, the priority would be for financing for a local government or municipal development program (ideally covering both urban and rural localities) that would seek to strengthen the intergovernmental fiscal system, build the management and fiscal capacities of local governments for improved service delivery, and enhance the quality of governance for improved voice and accountability. Given the growing demographic and economic weight of Sudan's cities and towns, specific attention would need to be given to those local governments responsible for rapidly growing urban or high density areas. Such a program would support a discretionary grant to localities, allocated on the basis of a transparent, equitable formula that could take into consideration a variety of parameters including population, population density, poverty or access to service indicators. A system of incentives would be established through a performance based system including minimum access criteria, additional performance criteria for accessing greater resources, and an annual assessment process. All participating localities would benefit from capacity building to assist them in meeting the minimum access and performance criteria, and developing the management and fiscal capacities to plan, budget for, implement, maintain and operate, and account for development projects.

ANNEX A: KHARTOUM CASE STUDY

A. Population Growth

87. **Greater Khartoum is the capital of Sudan and its industrial, commercial and service hub.** Although Khartoum State is the most populous in Sudan (population of 5,274,321 according to the 2008 census) and has the largest urban center in Sudan, it is still vastly rural. Greater Khartoum constitutes only about 6 percent of the total area of the state, but accommodates about 85 percent of the state's population, about 4.7 million people. Greater Khartoum accounts for more than a tenth of Sudan's population and more than half of the total urban population. Many researchers and population experts challenge the population estimates that emerged from the 2008 census and unofficial estimates of Greater Khartoum's population, including unregistered immigrants, are in the order of 6 or 7 million people (de Waal, Making Sense of Sudan: Do Darfur IDPs Have an Urban Future 2008).

88. The high population growth of Greater Khartoum can be attributed to high fertility rates²² coupled with high rates of migration from rural areas and smaller urban areas. Greater Khartoum witnessed rapid population growth unparalleled elsewhere in Sudan (Table 12).²³ Khartoum has benefited from greater investment and has enjoyed better infrastructure and services than the rest of the country making it the unrivalled pole of attraction for migrants seeking livelihood opportunities, services, security and other attractions of urban life. Migrants to Greater Khartoum are motivated by both pull and push factors—the relatively better services and livelihood opportunities in the city, as well as weakening rural economies as a consequence of falling returns to agriculture, droughts and insecurity. In a survey of selected areas of greater Khartoum, excluding the IDP camps, migrants (including IDPs and non-IDPs) were asked why they came to Khartoum; 69 percent came for work, 11 percent said they were escaping conflict, and other said that they were seeking housing or land (6 percent), education (5 percent) or were joining family (5 percent). The survey also suggested that reasons for migrating to Khartoum were significantly related to ethnicity—most Dinka came for reasons related to conflict, while other ethnic groups were predominantly seeking livelihood opportunities.

Census Year	Population ('000)	Annual Intercensal Growth Rate	% of Total Population	% of Total Urban Population
1955-56	245		2.4	28.7
1973	784	6.6%	5.3	30.1
1983	1,343	5.4%	6.2	32.3
1993	$2,918^{24}$	7.8%	11.7	46.5
2008	4,747 (official)	3.2%	11.4	N/A
	6-7 million (unofficial)			

Table 12: Population Growth in Greater Khartoum

²² Average of 6.8 children per woman in 1973, which dropped to 5.9 in 2006 according to the National Population Council.

²³ Since the results of the last census released so far don't show the figures for urban areas, we have assumed the population of Greater Khartoum to be 90 percent. It is noticeable that the average annual population growth of Greater Khartoum that can be deducted from the results of the last census, which showed the total population of Khartoum State to be 5,274,321 persons, is very low (3.3 percent) compared to those deducted from the previous four censuses. This has lead many entities to consider the results of the last census to be vastly underestimated.

²⁴ This figure is also challenged by many researchers—unofficial estimates place the population in 1993 at 3.67 million people.

89. Greater Khartoum has accommodated hundreds of thousands of migrants and IDPs in the intercensal period from 1983 to 1993, which contributed significantly to its population growth during that period. Migration from the South increased between 1985 and 1995 and then dropped off after 2000. Migrants from Darfur have arrived in Khartoum in a continuous stream, with a slight increase after 2000 (Jacobsen 2008). The 1993 census indicated that Khartoum State received about 1.5 million migrants accounting for 45 percent of all internal migrants in Sudan, implying that migrants constituted about 43 percent of Khartoum State's population in 1993, about 3.5 million people. The 2006 household survey corroborates this figure, indicating that there were 3.4 internal migrants in Khartoum State (of which 85 percent were male), of which 1.5 million migrated to Greater Khartoum (1.3 million in IDP camps and slum areas at the periphery of the city). Other surveys suggest that in 2007, the number of IDPs in the urban areas of Khartoum, outside the camps and resettlement areas, number in the range of 1 - 1.2 million people, with an additional 0.3 to 0.4 million people living in IDP camps. These figures suggest that internal migrants account for almost one quarter of the population of Greater Khartoum. Of IDPs surveyed on their intentions, 65 percent stated that they wished to remain in Khartoum (Jacobsen 2008). The large number of IDPs that settled in Greater Khartoum have affected its physical structure—96 camps and informal settlements were recorded in Khartoum in 1991, housing some 60 percent of its residents at that time. Since then most of these camps and settlements have been regularized and integrated within the urban boundaries of Greater Khartoum. A 2008 survey of IDPs indicate that they are distributed throughout Khartoum, with higher densities in poorer neighborhoods of Jaba Awlia and Omdurman. (Jacobsen 2008)

90. **The population of Khartoum is estimated to continue to grow at a rapid pace.** While the estimated rate of growth of the city's population will slow to around three percent per annum, the absolute increases in population are significant—approximately 150,000 to 200,000 new urban residents each year.

	City	Share of Urban	Share of Total		Estimated Annual
Year	Population	Population	Population	Period	Growth Rate
1950	183	29.1	2.0		
1955	252	28.4	2.4	1950-1955	6.4%
1960	347	27.6	3.0	1955-1960	6.4%
1965	477	27.0	3.6	1960-1965	6.4%
1970	657	26.5	4.4	1965-1970	6.4%
1975	886	26.7	5.1	1970-1975	6.0%
1980	1,164	28.4	5.7	1975-1980	5.5%
1985	1,611	30.0	6.7	1980-1985	6.5%
1990	2,360	32.7	8.7	1985-1990	7.6%
1995	3,242	34.5	10.5	1990-1995	6.4%
2000	3,949	33.9	11.3	1995-2000	3.9%
2005	4,518	32.0	11.7	2000-2005	2.7%
2010	5,172	29.9	12.0	2005-2010	2.7%
2015	6,046	28.9	12.7	2010-2015	3.1%
2020	7,005	28.2	13.4	2015-2020	2.9%
2025	7,953	27.5	14.0	2020-2025	2.5%

Table 13: Khartoum Projected Population Growth

Source: Population Division of the Department of Economic and Social Affairs of the United Nations Secretariat, World Population Prospects: The 2008 Revision and World Urbanization Prospects: The 2009 Revision, http://esa.un.org/wup2009/unup/, Thursday, July 15, 2010; 3:12:36 PM.

B. Urban Poverty

91. There are high rates of social and economic inequality in Greater Khartoum. Urban poor in Greater Khartoum are estimated to account for 60 percent of the population, most living in IDP and slum areas typically on the periphery of the city. There is a widening gap between rich and poor (Assal 2008) with key drivers of poverty being low educational attainment, lack of skills and lack of livelihood opportunities. Livelihoods of low income households are typically derived from the informal sector. There are also marked inequalities between poor and non-poor residents. A recent investigation of health inequality in Khartoum City, Khartoum North and Omdurman highlighted the lack of adequate health, transport, sanitation and solid waste collection services, and problems of insecurity in slum areas. (World Health Organization 2010)

C. Institutional Arrangements

92. **Khartoum State is subdivided into seven localities**. With the exception of Khartoum and Omdurman, which are totally urban, each of the other five localities has an urban core and a rural hinterland. The sum of the seven urban cores forms the contiguous Greater Khartoum urban agglomeration. These seven localities superseded the three old provinces of Omdurman, Khartoum and Khartoum North. Omdurman, the most populous part of the city accommodating more than 40 percent of the population (Eltayeb 2003), has since been subdivided into Karari, Ombadda and Omdurman; Khartoum North into Bahri and Shaq Al-Neel; and Khartoum into Khartoum and Jebel Aulia. Table 14 shows the population size of each locality.

	Locality	Area (sq. km.)	2008 Population
Omdurman	1. Karari		714,079
	2. Ombadda		988,163
	3. Omdurman		513,088
Khartoum North	4. Bahri		608,817
	5. Sharq Al-Neel		868,147
Khartoum	6. Khartoum		639,598
	7. Jebel Aulia		942,429
	Total	22,060	5,274,321

Table 14: Population of Khartoum State Localities

93. **Khartoum State operates at state and locality levels.** The state is headed by a governor (*wali*) appointed by the President, a cabinet of state ministers and a legislative council, with political, executive and supervisory roles. At the locality level, each locality has its own local legislative council and is headed by a commissioner (*moa'tamad*) appointed by the governor. Each locality might have various administrative units, however these don't have any legal identity distinct from the locality.

94. It should be noted that the number of ministries in Khartoum State exceeds the average of six ministries in other states (namely ministries of education, health, finance, physical planning, social and cultural affairs, agriculture). This large number of ministries reflects the complexity of issues in Khartoum, which necessitated creating separate ministries (e.g. ministry of infrastructure). Furthermore, since Khartoum State includes the national capital, it is a highly contested state to which many political parties and social groups lay claims. In many instances, ministries were created and offered to some of those in response to their claims and to ensure their allegiances. Each ministry has a minister, appointed by the governor, budget and staff that vary in their number and specialties. The responsibilities of each ministry are spelled out in a decree that has been issued by the governor and passed by the state legislature.

95. The localities' Commissioners are members of the state's Council of Ministers but they don't have voting rights, and their absence doesn't affect the Cabinet's quorum. They are in charge of security and service provision within their local jurisdictions. Each ministry has a local branch in each locality through which services are delivered. Furthermore, national agencies such as the Urban Water Corporation and the National Electricity Corporation have local offices at each locality through which their services are coordinated and managed. The Moa'tamad liaises with the ministries and corporations to ensure that services are delivered to his/her locality sufficiently and in a timely manner.

96. All staff in the locality with the exception of teachers are assigned from the state ministries. Staff salaries are paid by the localities.



Figure 21: Institutional Arrangements in Khartoum

97. Table 15 summarizes the allocation of responsibilities for urban planning and services between the various levels of government in Khartoum.

Urban Planning and Housing	The Ministry of Physical Planning has overall responsibility for land, housing and urban planning issues in Khartoum State.
Roads and Bridges	The state Ministry of Infrastructure ²⁵ is responsible for major roads that cut across localities, while localities are responsible for secondary roads within their respective jurisdiction.
Water	The state Ministry of Infrastructure, through the Khartoum State Water Corporation (KSWC), is responsible for the production and distribution of water in both urban and rural areas of Khartoum State.
Power	The National Electricity Corporation is responsible for generation, transmission and distribution of electricity.
Solid Waste Management	The Khartoum State Cleaning Project (KSCP) was established in 2002 by Khartoum State, to manage solid waste. Started with a capital investment of \$9 million, the KSCP owned a fleet of trucks, staff and operated four dump sites to the north, south, east and west of Khartoum State (http://www.kscp-sd.com). Solid waste charges are collected from each household at an average of \$3 per month. A few years ago the KSCP was decentralized whereby each locality is made responsible for the management of its own solid waste. This has imposed an added burden on the localities because revenue collected doesn't cover all operating expenses. This is often reflected in an accumulation of solid waste on streets (particularly secondary ones) and open spaces for several days. Even wealthy localities such as Khartoum

Table 15: Roles and Responsibilities for Service Delivery in Khartoum

²⁵ Before the creation of the Ministry of Infrastructure less than a year ago, roads and bridges were the responsibility of the Ministry of Physical Planning, which was called the Ministry of Engineering Affairs between 1989 and 1998 and subsequently renamed the Ministry of Physical Planning and Public Utilities.

	Locality cannot afford to collect and dispose of all the solid waste generated within its boundaries on a regular basis.
Sewerage	Sewerage is the responsibility of the state Ministry of Infrastructure.
Storm Water Drainage	Storm water and surface drainage are the responsibility of the state Ministry of Infrastructure.
Health	Localities are responsible for managing local health centers however the state is responsible for paying the salaries of health workers. The state is responsible for hospitals.
Education	The federal Ministry of Education is responsible for planning and policy, coordination of teachers, planning and coordination of examinations and secondary school certification, and the development of school curricula (Humanitarian Policy Group 2011). The localities are responsible for primary education including the payment of teacher salaries. Secondary education is the responsibility of the state.

D. Land, Housing and Urban Planning

98. Land, housing and urban planning issues in Khartoum State, like in all other states, are handled by the Ministry of Physical Planning. However, physical infrastructure (roads, bridges, water, sanitation and storm water drainage) is handled by a newly-created Ministry of Infrastructure, which is the only one in Sudan. Land is essentially owned by the state according to the 1925 and 1928 land registration acts. The Ministry of Physical Planning parcels out residential, commercial or industrial lands and leases them to beneficiaries for a defined rent and duration. Most of the land designated for residential uses is leased out for a long period of time and for a modest rent. The aim is to facilitate urban development and to allocate land to households or entrepreneurs who need it.

99. In Khartoum, authorities have resorted to the sale of prime urban land to finance urban development-leading to the erosion of communal open spaces and land designated for public infrastructure. With rapid urbanization and increasing demand for urban land, urban real estate in Khartoum has become a valuable commodity. Since the early 1990s the state government has capitalized on this demand by selling urban land to raise money for major infrastructure projects (such as the Ingaz Bridge) as well as for construction of other services and urban facilities. This has included the sale of centrally-located, vacant land reserves as well as prime land occupied by police housing or fourth-class residential areas whose leases had expired. Auctioning of these prime land parcels fueled heated land speculation that significantly increased land prices in Greater Khartoum to unprecedented levels, beyond the affordability of the vast majority of households, many of which have been pushed to remote areas of the state where prices are relatively cheaper. The Ministry of Physical Planning (MPP) is considered the richest ministry in Khartoum State-if not in Sudan as a whole-and Khartoum State government relies on MPP to raise money for other ministries and development projects. Localities, which are entrusted with a host of responsibilities and services for which no sufficient funds exist, also resort to the sale and/or leasing of land to raise funds. Often this creates tensions between various levels of the state government as well as between local authorities and communities, particularly when a local authority keeps enlarging a thriving market at the expense of communal open spaces or land designated for schools and health centers. An additional factor in the reduction of open spaces has been the failure of authorities to extend services to squatter settlements, which has led to the concentration of public

facilities (including schools, clinics and other social infrastructure) in the existing planned settlements (so called old quarters), which service communities in both planned and squatter settlements.

100. **The urban layout of Greater Khartoum is derived from British colonial practices, which established a system of land use based on English, Egyptian and "native" ownership**. Greater Khartoum consists of three main zones corresponding to the old provinces of Khartoum, Omdurman and Khartoum North. Khartoum has historically been identified as a commercial hub, Khartoum North associated with industry and Omdurman with cultural history (the site of the old Madhist capital) and agricultural links (Humanitarian Policy Group 2011). Historically, certain areas of the city have been associated with (or designated for) particular segments of the workforce (e.g. industrial laborer, military and civil servants) (Humanitarian Policy Group 2011). The colonial system restricted "native ownership" in efforts to prevent the mass settlement of Sudanese in the city, and this hierarchy was supported by a system of zoning based on first, second, third and fourth class areas, with different plot sizes and housing classifications. This zoning system remains in place today and informs urban planning practices.

101. **Greater Khartoum has undergone several large-scale, long-range planning efforts, which have proposed scenarios for directing growth.** The most recent physical plan is currently being finalized. Many of the recommendations implicit in these plans have not received adequate attention or have been resisted. For example, the proposed relocation of Khartoum International Airport, the Military Headquarters, and the main railway station and yard adjacent to Khartoum's CBD, all of which occupy vast areas in prime locations that have been engulfed by residential and commercial areas and arguably obstruct the smooth flow of traffic between various parts of Khartoum. Nevertheless, efforts to relocate them, which started as soon as the first master plan was approved in the late 1950s, have been futile. The weak capacity of planning institutions, lack of finance, political instability, rapid urbanization and the growth of informal settlements have also impeded implementation of most of the master plans proposals (UN-HABITAT 2009). For example, in 1978 a decision taken by the Central Town Planning Board to double and triple plot sizes undermined the provision of infrastructure and services (UN-HABITAT 2009).

	Timeframe	Targeted Population	Total Area	Gross Density (Population per hectare)
Doxiadis (1958)		793,000	182	44 then altered to 15
MEFFIT (1977)		2.5 million	1,103	23
Doxiadis and Abdel Moneim	1991-2000	5.3 million	1,441	37
Mustafa and Partners (1991)				
MEFFIT in partnership	2007-2033	7 million	1,650	42
CENTECS (Ongoing)				

Table 16: Khartoum Master Plans

102. **Rapid urban population growth has led to a rapid expansion and sprawl of the city.** The substantial horizontal expansion of Greater Khartoum (Table 17) has been driven by high population growth, abundance of land, availability of cheap building materials and a government policy of allocating a plot to every family (Eltayeb 2003). Rapid population growth is manifested in an uncontrolled expansion fueled by planned new extensions, incorporation of villages and unauthorized

informal settlements after their regularization and re-planning. Government has utilized sites and services schemes to accommodate new urban residents, however the vast majority of migrants have found accommodation in informal settlements (UN-HABITAT 2009). By 1985 Khartoum was surrounded by informal settlements—accounting for 50 percent of the city's population and creating a perceived threat to governance and rule of law (UN-HABITAT 2009). These peripheral settlements have often been referred to pejoratively as the city's black belt, due to the high proportion of Southern Sudanese living in these areas (Humanitarian Policy Group 2011). The population density of Metropolitan Khartoum in 1993 was estimated at 53 people per hectare, around 115 people per hectare excluding land used for non-urban purposes, and around 220 people per hectare counting residential land only. In 2004, the population density of Metropolitan Khartoum was estimated at 163 people per square kilometer. (Elghazali 2006)

Year	Khartoum (km²)	Omdurman (km ²)	Khartoum North (km ²)	Total Area (km²)	Population Density (people per km ²)
1955	7.9	5.4	4.5	16.8	14,583
1970	13.3	10.4	6.3	30.0	22,667
1980	101.3	81.1	46.0	228.4	4,815
1998	343.8	253.8	204.9	802.5	6,013
2006	Not available	Not available	Not available	1,323	Not available

Table 17: Geographical Expansion of Greater Khartoum

Source: Eltayeb (2003) and Hamid (2009)

103. **Several strategies have been employed by the Government to deal with urban sprawl**. These have included: (a) re-planning, demolition and relocation; (b) incorporation of villages; and (c) regularization of informal settlements. While these urban planning instruments have facilitated the integration and consolidation of low income neighborhoods, they have also been criticized for being used as a political tool to segregate opposition, particularly migrants and IDPs from Darfur and South Sudan (UN-HABITAT 2009).

E. Urban Infrastructure

Table 18: State of Urban Infrastructure in Khartoum

Roads and Bridges	Three bridges that link Greater Khartoum districts across the Nile, the Blue and Nile and the White Nile were built before the mid-1970s. However, bridge building activities proliferated since 2000 with the construction of four new bridges (Al-Ingaz, Al-Muk Nimir, Al-Manshiya and Tuti Bridge). Two more bridges (Al-Dubaseen that links Omdurman with Khartoum, and Al-Halfaya that links Omdurman with Khartoum North) are currently under construction. The new Ministry of Infrastructure recently announced plans to build five more bridges in the coming years. The proliferation of bridge building in Khartoum State can be attributed to the active sale of land that has been adopted by the state government during the past nine years. Another reason is that due to its special status and marketability of its "investment projects", Khartoum State has been able to mobilize funds from commercial banks, lending agencies and donors. Although the construction of bridges has eased the movement between various parts of Greater Khartoum, it has been criticized as not being a top priority in a capital city that still lacks an efficient sewerage system and whose neighborhoods still suffer acute shortages of potable water and electricity. There has also been a proliferation of road building in the state during the past ten years fueled also by the sale of lands. Major arteries have been built in order to link the ever expanding districts of Greater Khartoum with one another and with the city centers. However, the localities have not been as active in building secondary roads due to their limited resources that don't match their many responsibilities. Road building is undertaken by local and international (Turkish, Chinese, Egyptian, Saudi, etc.) contractors while the Ministry supervises the construction. However, as has been acknowledged by the Minister of Infrastructure, many roads are built without proper designs and specifications and that his ministry lacks trained engineers who could supervise adequately road building activities.
Water	There are seven water treatment stations in Khartoum that provide about 75 percent of the city with water through an urban network. Two new stations will be completed before the end of 2009. Water is sourced from the River Nile and its two tributaries. There are about 1,450 bore holes that augment the network with untreated but safe ground water. The total water produced from all sources is 823,970 cubic meters per day, while the demand is about 1,100,000 cubic meters per day (deficit of 276 030 cubic meters per day). ²⁶ About 60 percent of Greater Khartoum residents have water connections inside their homes, while 14 percent rely on communal stand pipes. The rest, especially on the fringes of the urban area, rely on vendors who also fill their water tanks from communal stand pipes. The cost of water for this group is almost double or triple the cost borne by those connected to the public network. The UN reports that displaced and poor communities in peri-urban Khartoum pay as much as 40% of their income for small quantities of poor quality water. (Norwegian Refugee Council 2005) Although the quality of water produced is fair, its supply suffer from acute shortages

 $^{^{26}\} http://www.sunanews.net/the-news/3299-khartoum-state-plan-cover-deficit-water-amani-qandoul.html$

	caused by inadequate output of the treatment stations, shortage of funds and trained manpower for periodic maintenance, frequent leakages from dilapidated water networks, and frequent electric power outages that hinder the pumping stations and the extraction and pumping of ground water. Serious water shortages during summer, when the Nile water recedes, and during the river flooding months, when water purification is severely stalled, are annual episodes that occupy the local and national media for several months.
	The summer of 2009 witnessed severe water shortages that left vast areas of the state without water for several days. The State government responded by allocating SDG 70 million (about \$28 million) as an emergency fund to rehabilitate existing water treatment and supply facilities and to establish new ones. Among the justifications cited by the KSWC for the serious water shortages was the cutoff of electric power from water treatment and distribution facilities imposed by the National Electricity Corporation (NEC) because KSWC failed to settle its outstanding electricity bills. This led to a presidential decree prohibiting NEC from doing so. KSWC also attributed its shortages of funds to government agencies, public schools, mosques, hospitals, etc. that don't pay their water bills. According to KSWC, those dues amounted to SDG 3.6 million (about \$1.4 million).
	The acute shortage of potable water in vast areas of Greater Khartoum, and its concomitant exorbitant prices for those who lack it, is one of the great ironies of urbanization in Greater Khartoum, which is traversed by three major sources of fresh water. Obviously, the state government needs to make potable water the top priority and to invest heavily in new treatment plants and distribution networks.
Power	A national grid transmits the electricity generated from four hydro-power stations and numerous thermal power stations to urban and rural areas in Sudan including Khartoum State. There are no estimates of how much of the total electricity generated is consumed by Khartoum State but taking into consideration that it has the largest urban agglomeration and the most industrial and commercial establishments in the country, it would not be a great surprise if an accurate accounting of electricity consumption reveals that it consumes at least 50 percent of total production.
	In spite of that, there are vast areas of Greater Khartoum, especially new extensions and informal settlements that are still not supplied with electricity by the NEC. The lucky half who are connected to the national grid, the service suffer from frequent power outages due to over-loading in some areas, dilapidated transformers, and overhead cables and poles which expose them to severe weather conditions and accidents.
	By introducing advance payment meters about 15 years ago, the NEC has been successful in recovering the dues from most consumers—particularly in the domestic and industrial sectors. Of late it started to cut off its services from government agencies and public facilities (viz. schools, mosques, hospitals, etc.) that do not pay their bills regularly in order to pressure them to pay.
Solid Waste Management	The High Council for Environment and Natural Resources (HCENR) estimates that the amount of waste generated by households in Khartoum in 2007 was 3.78 kilograms/household/day. This means on average about 3,000 – 4,000 tons of solid waste is generated per day. Added to that is solid waste generated by industrial and

	commercial establishments that can be estimated at 1,000 tons per day.
Sewerage	A public sewer, established during 1954-1963, covers only Khartoum city center, Khartoum 1, 2, 3 and Al-Amarat districts, and a small section of Khartoum North. According to the Sudanese Environment Conservation Society 2006 Report, only 2.8 percent of houses in the state are connected to the municipal sewerage system. About 69 percent of households depend on on-site sewage disposal using pit latrines and soak- away pits. Septic tanks are used by only 11 percent because of their high installation and running expenses. The rest of the state population (about 17 percent of households), particularly those living on the outskirts of the urban area, does not have any sanitation facilities within their houses and defecate on vacant plots and/or on nearby no-man's lands, thereby increasing the risk of spread of endemic diseases. The extensive use of pit latrines, septic tanks and soak away pits could lead to contamination of the ground water, which is a major source of potable water in the state. Due to high capital costs, authorities have been reluctant to expand the sewerage network. Financial and technical problems hindered the rehabilitation program of the municipal sewerage network that was started in 1981 leaving the system overloaded and prone to frequent overflows.
Storm Water Drainage	Drainage of run-off rain water is one of the major challenges in Greater Khartoum. Although the annual rain fall is not high (about 120 mm), which falls usually during June to September, lack of proper drains results in accumulation of rain water on streets and open spaces for several days and weeks. This facilitates the breeding of mosquitoes and flies which lead to the spread of serious diseases such as malaria, diarrhea, etc. The State is also prone to seasonal flooding of dry rivers (wadi) and natural ditches (khor) that traverse the state and drain run-off rain water from surrounding plains to the Nile. Due to hyper-urbanization in Greater Khartoum, some households have informally erected their shelters on those wadis and khors which cause massive destruction and loss of life and property when they overflow their boundaries. Infamous man-made disasters due to flooding occurred in 1988, 1998 and 2006. The rainy season of 2009 was one of the seasons that wrought havoc in Greater Khartoum. According to the state government estimates, some 10,247 houses were
	either totally or partially destroyed by the torrential rains that fell in late August. Moreover, about 168 basic schools and 45 secondary schools were destroyed forcing the Government to close down all schools for two weeks so as to protect students' lives. Official reports put the death toll at 27 (Al-Sahafa, 5th September 2009, page 1). Unofficial estimates cite a much higher figure of 74 deaths due to falling roofs and walls, electric shocks, drowning, etc.
	Each year Khartoum State spends millions of dollars on digging/cleaning/constructing rain water drains. However, improper gradients, deficient designs and poor construction render those drains ineffective. New paved roads are often constructed without due attention to storm water drainage, thus they often act as embankments that trap rain water causing it to accumulate and destroy houses. Incidents of communities that cut through paved roads to facilitate drainage of accumulated rain waters abound in Greater Khartoum. Khartoum State government acknowledged the failure of the drainage system it has paid for and attributed that to the high cost of constructing proper drains and to the lack of trained engineers within its Ministry of Infrastructure

	(Al-Raed, 4th September 2009, page 1).
	Some senior government officials argue that storm water drainage is not a top priority in the state due to the short duration of the rainy season. But judging by the havoc and destruction it causes annually, not to mention the lost time and opportunities due to closure of roads, schools and businesses in the wake of heavy rains; it should figure high in the list of State priorities. It is obviously a main concern for Greater Khartoum residents who aspire to have their city prepared for any amount of rains that falls.
Health	There are disparities in the health status between residents living in central areas of the cities and those living in the peripheries and IDP camps, which have lower access to and poorer quality health services (World Health Organization 2010). Old and inner localities of Omdurman, Bahri and Khartoum are better off than the new and peripheral and more populous localities such as Karari, Jebel Aulia and Umbadda. Sharq Al-Nil is an anomaly in this respect (it fits the characteristics of the latter group yet has a concentration of health care facilities akin to the former group). Increasing numbers of health facilities are run by the private sector. There are 39 private hospitals and 450 private clinics compared with 39 public hospitals and 118 public health centers. Additionally, non-governmental organizations also run 114 health facilities, many focusing their services in the IDP and slum areas.
Education	The State has some 5410 educational facilities, including both public and private ones, yet still it needs about 1746 facilities in order to achieve a match between the number of people living in the state and the number of educational facilities available to serve them. This deficit is highest in the denser localities – namely, Jebel Aulia, Umbaddah and Sharq Alnil – all of which are peripheral localities that are still receiving a lot of migrants and IDPs every year. By contrast, the inner localities of Khartoum, Omdurman and Bahri have relatively smaller deficits in the number of educational facilities they have.
	The educational sector in Khartoum State is beset by a host of problems that leaves much to be desired in terms of quality and coverage. One of the problems that characterize the education sector in Khartoum State is the low percentage of students' intake. In early 2009, only 79% of those at school age (i.e. $6 - 9$ years) were registered in schools (Al-Intibaha, 25th February 2009, Page 1). This means that one in every five school age children was not registered in schools. Nevertheless, this was still the highest registration percentage in the whole country where the percentage of those in the age group $6 - 13$ years who were registered in schools stood at 71% in 2007/2008 (Ministry of Education Achievements Report, 1989 – 2008). Another prevalent problem is dropping out of schools at an early age. Although the statistics here are sketchy, it is widely recognized as a considerable problem in Khartoum State. Low registration percentages and high dropout rates can be attributed to the relatively high cost of education which many households cannot afford. Although the state government insists that basic education is free in public schools, many localities and schools impose charges on students in order to keep the schools operational and provided with the essential supplies.

F. Municipal Finance

104. The Khartoum State Constitution and Local Government Act specify the sources of revenue available to the localities. The 2009 State budget, as passed by the state legislature and signed by the governor on 28th December 2008 amounted to SDG 1,776,614,000 (about \$808 million). A summary of the state budget is presented in Table 19, and the locality budgets in Table 20.

105. At the locality level, sources of revenue include both transfers from the state and dues. For example in Khartoum Locality, transfers account for a third of the locality revenues, while dues account for two thirds of locality revenues. In Omdurman Locality transfers account for approximately forty percent of local revenues. Dues include property taxes, service fees and business license fees.

				US\$
US = $SDG 2.2$	Ministries	Localities	Total	Equivalent
Revenues	1,491,415	285,199	1,776,614	807,551,818
Municipalities Share	(278,824)	278,824	-	
Net Revenues	1,203,591	573,023	1,776,614	807,551,818
Expenditures				
Chapter One (Salaries)	239,160	311,553	550,713	250,324,091
Chapter Two (Running Expenses)	268,842	85,319	354,161	160,982,273
Chapter Three (Reserves)	13,500	5,640	19,140	8,700,000
Chapter Four (Development Allocations)	652,089	153,366	805,455	366,115,909
Reserves	30,000	17,145	47,145	21,429,000
Total Expenditures	1,203,591	573,023	1,776,614	807,551,818

Table 19: 2009 Khartoum State Budget

	Karrari	Ombadda	Omdurman	Sharq	Bahri	Khartoum	Jebel Aulia	Total	\$ Equivalent
Own Revenues	20,276	46,500	42,800	22,236	38,000	86,387	29,000	285,199	129,636,909
Municipalities Share	35,625	42,214	32,294	52,279	38,047	46,453	40,912	287,824	130,829,090
in State Revenues									
Total Revenues	55,901	88,714	75,094	74,515	76,047	132,840	69,912	573,023	260,465,999
Expenditures:									
Salaries	36,713	45,717	35,664	35,367	42,315	55,777	42,000	311,553	141,615,000
Running Expenses	6,229	12,676	12,711	7,728	10,516	27,146	8,313	85,319	38,781,363
Reserves	500	1,130	600	300	300	2,310	500	5,640	2,563,636
Development									
Allocations	11,210	26,360	23,510	11,740	20,660	42,651	17,235	153,366	69,711,818
Dedicated Reserves	1,249	2,831	2,609	1,380	2,256	4,956	1,864	17,145	7,793,182
Total Expenditures	55,901	88,714	75,094	74,515	76,047	132,840	69,912	573,023	260,465,999

Table 20: 2009 Budget for Khartoum Localities

ANNEX B: NYALA CASE STUDY

A. Population Growth

106. Nyala's growth derives from its importance as an economic, transport and administrative hub. Nyala has always been an important hub for intercontinental trade and pilgrimage routes (with routes to Chad, Central Africa Republic, Khartoum and South Sudan), enhanced significantly with the extension of the railway line to Nyala in the 1950s. Nyala has also been a significant commercial and service center for a thriving regional economy based on agriculture and animal husbandry. In 1995, Nyala was selected as the capital of the newly founded Southern Darfur State, while Al Fashir (previously the administrative capital of the Darfur region) became the capital of Northern Darfur State. In addition to its geographical and strategic importance as an administrative, economic and transport hub, several other factors have influenced Nyala's historical growth. Firstly, Nyala is endowed with ample ground water that provides most of its population with a ready water supply. Secondly, prolonged periods of drought that affected the African Sahel in the late 1960s, early 1970s and mid 1980s forced thousands of people out of their homelands in search of food, water and alternative livelihood opportunities-for many of them Nyala proved to be a viable refuge. And most recently, Nyala has been a refuge for significant numbers of people affected and displaced by the protracted conflict in Darfur dramatically increasing the urban population.

107. **The population of Nyala is growing at a rapid rate**—**approximately 6.7 percent per annum from 1993 to 2008.** Table 21 sets out the census population figures and intercensal growth rates for Nyala. The most significant driver of recent growth is the protracted conflict in the Darfur region, which has resulted in massive displacement of population from rural to urban areas. While the data suggests that the population of Nyala is now 630,000²⁷, others claim that the population in Nyala exceeds 1.3 million people (1.6 million including those living in IDP camps), suggesting that one in four Darfurians now live in Nyala and its surrounding areas (de Waal, Making Sense of Sudan: Do Darfur IDPs Have an Urban Future 2008). Other reports suggest that roughly half of Darfurians live in and near major urban areas or along the routes that link them (United Nations 2010), or that one third of Darfurians live in rural areas, one third in urban areas, and one third displaced (Assal 2008).

Census	Population (000's)	Annual Intercensal Growth Rate
1955/56	12	
1973	60	9.2%
1983	144	8.8%
1993	230	4.7%
2008	630	6.7%

Table 21: Population Growth in Nyala

108. Since 2003 Nyala has served as a safe haven for hundreds of thousands of internallydisplaced persons (IDPs) affected by the conflict in Darfur. In the fragile security situation of Darfur, Nyala is better off than other urban areas because it is heavily guarded by the army. This relative security makes it an attractive refuge for IDPs who feel threatened in their villages and small towns. The

²⁷ The corresponding population figures for Al Fashir for the same five censuses were 28, 52, 84, 142, 504 respectively, which indicate that since 1973 Nyala has outstripped Al Fashir as the largest and fastest growing city in Darfur.

city now accommodates three IDP camps (Diraij, Siraif, and Attash) that house an estimated 40,000 IDPs. A fourth camp, Kilma (or Kalma) attached to another locality is situated a few miles from Nyala and accommodates about 150,000 people.²⁸ Furthermore, thousands of IDPs have squatted on lands within the urban limits belonging to other residents or to the government, and thousands of others have joined their families and relatives in neighborhoods of Nyala. The influx of IDPs to Nyala has caused severe strains on its fragile service networks, and many residential quarters and camps have no reliable water supply, no sanitation facilities or solid waste disposal systems.

109. **Government at national and state levels is keen to dissolve the IDP camps as soon as possible—it is likely however that many IDPs will choose to remain.** Authorities are presenting IDPs with two options: either integrate fully into Nyala or return to their homelands. Last year about 900 households were allocated free plots and services in one of Nyala neighborhoods, intended as a model for integration of IDPs with the host community. Since conflict persists in various parts of Darfur, IDPs are reluctant to return home, and experience from elsewhere in the region suggests that a large proportion of IDPs are likely to remain in Nyala. Although most IDPs live in camps and depend on relief agencies many of them utilize markets of Nyala to shop and engage in small scale trade. Many IDPs live within relatively short distances of their original homes, enabling them to maintain links and engage in seasonal farming (Humanitarian Policy Group 2011).

110. **Rapid urban population and continued insecurity coupled with poor infrastructure and weak fiscal capacity presents enormous challenges for the state and locality governments.** The explosion of the urban population in Nyala has overwhelmed existing infrastructure and service networks, and sharply increased demand for residential land. The sustained conflict has also had a negative impact on the urban economy leading to the contraction of government revenues. Government spending has also been diverted to security related expenditures and away from other priorities. As a consequence, the challenges for Nyala and other urban areas in the Darfur region are enormous—how to meet the rapidly increasing demands for services with declining funds available for investment in expanding service networks.

B. Urban Economy

111. **The urban economy of Nyala is intrinsically linked with the agricultural economy of South Darfur state.** Nyala's economy is linked to that of its agricultural hinterlands, providing a location for the trade and processing of agricultural products such as groundnuts, millet, sorghum, gum Arabic, sesame, kerkadeh and livestock. The protracted contract in the Darfur region has resulted in a massive decline of agricultural and livestock production in South Darfur state, and has closed long-distance livestock trading routes, which in turn has impacted agricultural markets in Nyala. Other trading routes with neighboring countries have also been negatively impacted by insecurity and banditry. While the conflict has seriously weakened certain sectors of the Darfur economy, it has artificially stimulated others. For example, demand for construction materials (cement, bricks, metalwork, carpentry), some food products (such as soft drinks), and rental vehicles has increased steeply with the growing presence of international agencies in Nyala, transforming Nyala from a net exporter to a net importer of goods (Humanitarian Policy Group 2011). The benefits of the boom in these sectors are not evenly spread. The contraction of the economy is largely in the rural areas, while the urban economy remains more buoyant.

²⁸ The UN-HABITAT report covers only three camps: Kalma (78,000 people), Otash (14,000 people) and Derieg (13,000 people) (UN-HABITAT 2009).

As a consequence, the government has attempted to address decline in its tax base and revenues by increasing taxes on enterprises in urban areas. One additional consequence of insecurity has been the growth of peri-urban and urban agriculture (market gardening, dairy industry, and poultry raising), as people relocate their farming activities from insecure rural areas to safer locations at the periphery of towns. (Humanitarian Policy Group 2011)

C. Institutional Arrangements

112. As capital of Southern Darfur, Nyala is the seat of both state and local government institutions. As the most populous of Southern Darfur's 12 localities and capital of Southern Darfur, Nyala is the seat of the state government ministries, the governor's office, the state legislative assembly and virtually all other state wide agencies and institutions. At the same time, it has its own local government structure, headed by a commissioner. This dual role has given Nyala, like other state capitals, an added advantage over other towns because state governments typically invest more in their capital cities.

113. **Political and decision making powers are concentrated in the office of the state governor rather than the state ministries**. The state government of South Darfur is composed of twelve ministries: Education, Social Affairs, Health, Finance and Economy, Physical Planning and Public Utilities, Local Government, State Affairs, Youth and Sports, Culture and Information, Animal Resources, Agriculture and Irrigation, and the Humanitarian Aid Commission). After the 2006 Abuja Peace Agreement signed by the national government and the rebel Sudan Liberation Movement (SLM), new ministries and senior positions were created and assigned to SLM personnel. While in theory, the state ministries, through the state ministry of finance, have the discretion to plan and prioritize development projects, including those in urban areas, in reality it is the governor who sets policy and establishes development priorities (Humanitarian Policy Group 2011). All legislation initiated and passes by the state legislative council must be ratified by the governor (Humanitarian Policy Group 2011). With the imposition of emergency laws in the Darfur region in 2004, the discretionary powers of the governor are even more pronounced (Humanitarian Policy Group 2011).

114. The institutional structure of the municipality corresponds with those elsewhere in the country. Like other localities in Sudan, the Municipality of Nyala has a commissioner appointed by the state governor usually from one of the state's strong ethnic or tribal groups. The municipality of Nyala also has a locality council which is the legislative body of the locality. According to the local government system, localities have the power to enact legislations and to impose fees and local taxes. The municipality of Nyala has four administrative units: East, North, South and Central. Each unit has its own offices responsible for service delivery and tax collection within its administrative boundaries. Reports suggest that there are serious capacity issues at local government levels, which are exacerbated by insufficient revenue to address the needs for infrastructure and social services (UN-HABITAT 2009).



Figure 22: Institutional Arrangements in Nyala

115. **Popular committees operate as the lowest tier of the local government administration, with some service delivery responsibilities.** Below the municipal level, there are popular committees, with elected membership, but approved by the government (Humanitarian Policy Group 2011). The formation of popular committees is overseen by the commissioner, and the committees are subordinate to the administrative unit. The popular committees are distinct from the tribal leadership of the area, or the "native administration" as it has been referred to since colonial times. Under colonial rule, the native administration was mandated to maintain law and order, tax assessment and collection, the protection of the environment and the settlement of disputes through native courts. Today, the native administration does not participate in the working of the locality councils or popular committees.

116. **The municipality is mandated to provide a range of services.** It also takes on additional responsibilities since it acts as an implementing organ for the state ministries. Each ministry has a local office in the municipality, and sometimes even at the sub-locality level, to coordinate service delivery. For example, the Ministry of Education is responsible for the academic and programmatic aspects of education, while the locality is responsible for building, maintaining and equipping schools, and for paying the salaries of teachers and supporting personnel. The Ministry of Education has a local office at each of the 12 localities in the state, as well as a local office at the administrative unit level. The municipality of Nyala is also responsible for solid waste management (for which it has set up an autonomous company), sewage disposal, building and maintaining local roads and storm water drainage system. It is also responsible for setting up and managing central and local markets from which it draws a considerable portion of its revenues. Table 22 summarizes the allocation of responsibilities for urban planning and services between the various levels of government in Nyala.

Table 22: Roles and	l Responsibilities	for Service Delivery	in Nyala
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Urban Planning	The Ministry of Physical Planning and Public Utilities (MPPPU) is responsible for land administration including the demarcation and allocation of residential plots and award of land leases (Humanitarian Policy Group 2011).
Roads and Bridges	MPPPU is responsible for roads and bridges—including state highways, intra-locality roads, bridges and local roads. The ministry is responsible for design and supervision of projects, with construction carried out by qualified contractors. The municipality also plays a role in building and maintaining local roads.
Water	Nyala Water Corporation (NWC), a subsidiary of the national water corporation, is responsible for water supply in Nyala. The Water and Environmental Sanitation (WES) Program of the Public Water Corporation, a partnership with UNICEF, plays a major role in water supply in the IDP camps.
	Where supply outstrips demand, small-traders are providing water in jerry cans delivered by donkey carts.
Power	Generation and distribution of electricity are still centralized functions managed by the National Electricity Corporation. Its branch in Nyala, and in other towns, cannot initiate any new projects without the consent and full financial support of the national body.
Solid Waste Management	The municipality of Nyala is responsible for solid waste management for which it has set up an autonomous company.
Sewerage	The municipality is responsible for sewage disposal. WES plays a role in sanitation, particularly in the IDP camps.
Storm Water Drainage	The municipality is responsible for building and maintaining local storm water drains.
Education	The Ministry of Education is responsible for the academic and programmatic aspects of education, while the municipality is responsible for building, maintaining and equipping schools, and paying the salaries of teachers and supporting personnel.

D. Land, Housing and Urban Planning

117. **The urban layout of Nyala has been shaped by natural features.** A mountain that limits its growth to the Northeast and Wadi Nyala, a dry river which splits the city into two parts. Wadi Nyala flows intermittently for few hours during the rainy season bringing with it large quantities of water that feed the underground aquifer, which provides most city residents with water. During these hours it disrupts the movement of people and vehicles between the two parts of Nyala forcing them to use the only bridge over the Wadi.

118. **Nyala grew around a nucleus that was laid down by the British administrators in the early 1920s.** That nucleus included an administrative center a small marketplace and Hai Al-Wadi, as a residential area just north of the Wadi, for British administrators, senior officials and merchants, some of whom were expatriates. A few settlements developed around it base primarily on tribal affiliations (e.g. Ta'aisha, Hawsa, Gemir, etc.). In the early 1930s new residential areas (viz. Hai Al-Cinema, Hai Al-Jumhoria, etc.) were parceled out and allocated to people. In subsequent years, new extensions continued to be developed, particularly after 1970 when a system of land allocation through "housing plans" and auctions was introduced. All this growth, however, took place without a master plan or any other form of planning.

119. Most of Nyala's residential areas developed as site-and-services schemes. The state government through the MPPPU is responsible for the demarcation and allocation of residential plots. The allocation is made at subsidized prices (although still revenue to MPPPU), and based on criteria that include household income level, residence in Nyala, household size, and whether the household head holds a position in government. The allocation process is carried out by a committee that scores applications against these criteria, a system that favors higher income households and government employees (Humanitarian Policy Group 2011). Table 23 presents the number of plots allocated to households in Nyala through this government allocation mechanism, known as "housing plans". Additionally, MPPPU has also regularized several informal settlements that have developed within and around Nyala. The oldest of these settlements was Korea which grew in the late 1950s south of the Wadi (dry river bed). This has brought the current total number of houses in Nvala to about 235,000 houses. About 25,000 people are still living in informal housing awaiting regularization and incorporation into the formal city. With rapid urban population growth and the influx of IDPs, demand for residential plots far outstrips supply and so there is an active land market, with rising prices for residential plots (Humanitarian Policy Group 2011).

Housing Plan Year	No. of Applications	No. of Plots Allocated
1970		5,000
1980		11,000
1990		22,000
1995		17,000
2005		14,000
2008	7,500	4,000
2009	9,000	5,000

Table 23: Supply of Residential Plots in Nyala

120. There have been several attempts to plan Nyala town, however underlying assumptions and projections did not anticipate the massive population displacements to Nyala. The first attempt at proper planning was started in the mid-1980s when the Italian consultants, MEFFIT, began preparations of a master plan but didn't complete it. In around 1993, there was another failed attempt to prepare a plan. Finally, a structure plan was prepared for Nyala by the Sudanese consultants Badiya International covering the period 1998 – 2013. It included proposals to improve existing conditions and to guide future developments in Nyala. However, a few years after the plan was approved, the civil war broke out in Darfur causing massive population displacements to Nyala that skewed the assumptions and projections of the plan. For instance, the plan estimated the total area of Nyala to be 12,000 hectares by 2013, which had to be amended to 18,000 hectares in 2006 due to rapid urban growth. Similarly, the population of Nyala was projected to be 601,000 by 2008, however by 2008 Nyala's population had already reached about 630,000 people. The plan was updated to cover the period 2006 to 2021, and published in 2008. The plan was passed into law by the Legislative Council of South Darfur, which means that state ministries are required to align development planning with the provisions of the master plan. The master plan is ambitious, including strategies to develop the centre of the current town into a modern commercial and business district. The underlying assumptions of population growth still do not take full account of the IDP population, assuming that the population of Nyala will grow to 804,000 in 2013 (Humanitarian Policy Group 2011), whereas estimates of the current population of Nyala range from 1.3 to 1.6 million.

121. **The majority of land in Nyala town is used for residential neighborhoods**. The total built-up area of Nyala in 1997 was about 2,642 hectares incorporating the land uses shown in Table 24. The table confirms that residential use is the main land use in Nyala occupying a significant 73.3 percent of the total area of Nyala. By contrast, commercial and industrial land uses occupy only 3 percent each. It is worth noting that the area occupied by forests (7.2 percent) has been diminishing rapidly due to heavy felling of trees by IDPs and others for brick kilns, firewood and charcoal.

Land Use	Area (ha)	% of Total
Residential	1,934	74
Commercial	78	3
Industrial	77	3
Agricultural	353	13
Forests	191	7
Total	2,643	100

Table 24: Land Utilization in Nyala, 1997

E. Urban Infrastructure

122. **Even prior to the conflict in Darfur, the level of services in Nyala was inadequate.** Rapid urban population growth and the large influx of IDPs in Nyala has placed additional strains on existing urban infrastructure and services. Services have deteriorated, and the erratic supply (particularly power supply) has a negative impact on the urban economy. Table 25 summarizes the current state of infrastructure in Nyala town.

	State of Infrastructure
Roads and Bridges	The total length of asphalted roads within Nyala is about 50 kilometers—primarily roads in the central area of Nyala and main roads linking it to the airport and to major districts. A further 30 kilometers of road construction is planned (Humanitarian Policy Group 2011). Non asphalted compacted roads are approximately 150 kilometers in length. MPPU lacks adequate funds for road maintenance.
	There is only one bridge linking northern and southern Nyala across Wadi Nyala. When the Wadi flows during the rainy season, it splits the city in two and impedes the smooth traffic of people and goods. MPPPU has plans to build two more bridges over the Wadi but lacks the financing to do so.
Water	NWC has about 13,000 customers with individual connections—paying a flat rate of

Table 25: State of Urban Infrastructure in Nyala

	SDG 15 per house (multi-storey buildings and commercial establishments pay SDG
	25). ²⁵ The piped system is asbestos-ridden, and there are plans to replace it $(U_{1}, U_{2}, U_{3}, U_{$
	(Humanitarian Policy Group 2011).
	In areas not served by individual connections, NWC has installed about 27 communal stands, concentrated in the center of town, from which people and water vendors can fill up their utensils and tankers. There are also about 200 private wells (particularly in the immediate vicinity of Wadi Nyala) from which water vendors fill up their tanks.
	Water in Nyala is supplied from an underground aquifer (22 million cubic meters) fed from Wadi Nyala, which collects rain water annually from a large basin that extends several kilometers around Nyala. Some of the early water treatment plants established by the British administration in the early 1950s are still functioning today—a typical 'plant' consisting of a borehole, a water pump that pumps water to an overhead tank through a rudimentary filter. Water is treated in the tank by adding a few drops of a disinfectant then is allowed to flow to supply various parts of the town.
	Water is collected from 29 boreholes (24 of which are working), with a total network capacity of 21,000 cubic meters per day (11,000 cubic meters per day in the dry season). Estimated demand for water in Nyala has reached about 100,000 cubic meters per day. A new project to dig 20 boreholes in the Baggara Reservoir, some 80 kilometers from Nyala, and to pump it to Nyala is nearing completion but beset by problems (Humanitarian Policy Group 2011). This is expected to add about 40,000 cubic meters per day.
	The old districts of Nyala (about 30 percent of the city) are served by a network of asbestos pipes built in the mid 1960s. New districts are yet to be connected. About 30 percent of the water produced leaks out from the network. In December 2008 the state government extended support to maintain and upgrade Nyala water supply network in the form of new galvanized steel and PVC pipes and additional storage tanks.
	NWC conducts regular tests of the water it produces and claims that the quality is good. However, recent study of Nyala's drinking water showed that in all studied water samples, the bacteria count was above permissible levels for drinking water (Humanitarian Policy Group 2011).
	Although most of the city uses pit latrines for sewage disposal, so far no contamination of water has been reported.
Power	There are currently four diesel power generators producing an average of 8 megawatts while the demand in Nyala is about 10 megawatts since most industrial establishments are not functioning for reasons other than power. Generation is dependent on diesel generators which require frequent maintenance and continuous supply of fuel. Plans to expand the grid have been passed by the state legislature, but would require funding from the federal government (Humanitarian Policy Group 2011).
	It is estimated that only about 30 percent of Nyala residents are served by the local electricity network, with intermittent periods of power outages and even full black outs. The cost of energy from the grid is very high—with minimum connection costs in the order of SDG 220 (Humanitarian Policy Group 2011). The rest have to rely on

²⁹ UN-HABITAT report says rates are SDG 21-28 per month for residential buildings, and SDG 75-150 pet month for commercial and industrial buildings. (UN-HABITAT 2009)

	generators or live without electricity all together.
	Demand for energy in Nyala has increased rapidly with the growth in the urban population and increase in market activity.
Solid Waste Management	Nyala has an inefficient solid waste collection and disposal system. Since 2001, a private company was contracted to handle solid waste management but households were reluctant to pay for the service; the company couldn't continue its operations since the local authorities couldn't subsidize it. Currently, a small percentage of the solid waste produced in the city, particularly in the central area and the main market is collected by the Municipality of Nyala; however, most of it is disposed of openly in the peripheries of the city since no proper landfills exist. Given the lack of security in the surrounding countryside, truck drivers dispose of the waste at the borders of the city, often on farmlands owned by other people. The vast majority of the solid waste produced in the rest of the city is disposed off in open spaces within the city, in the dry river (wadi), or burned down in open pits posing severe health hazards to Nyala residents.
Sewerage	Nyala has no proper sewerage system. UN-HABITAT (2009) reports that over 60 percent of households in Nyala rely on pit latrines, 11 percent have flush toilets with a septic tank system and 27 percent have no sanitation facilities. Because the water table is rather shallow, soak away pits are not permitted inside Nyala. Therefore, those who use holding tanks and aqua privies have to hire tankers to pump away their collected sewage. The municipality has only one tanker which is not functioning properly leaving this important service at the hands of private tank owners. Due to the lack of a proper final disposal system, tank drivers dispose off their loads on open lands in the outskirts of the city, often upstream of the aquifer. When the outskirts are not secure, they are obliged to travel only short distances away from the peripheral neighborhoods. In the central market place the problem of sewage disposal is even more acute because there are only few public toilets that are used by thousands of people every day. The sewage collected from those latrines has also to be pumped out, trucked outside the city, and dumped off on vacant peripheral lands. Contamination of ground water, which is the main source of potable water in Nyala, is a real threat if no strict measures are enforced to ensure that proper mechanisms of sewage disposal are used. The most potent solution seems be to install a proper sewerage network even if its initial cost is prohibitive.
Storm Water Drainage	The drainage system is inadequate and hazardous in the rainy season; due to the pressures on residential land, squatters are occupying land at risk of flooding (Humanitarian Policy Group 2011).
Health	Nyala has ten hospitals, including public, private, military and police hospitals. One of the hospitals is a specialized eye hospital. In addition, it has 12 health centers and 12 primary health care units, and about 43 private physicians' clinics. With the exception of one neighborhood, all other neighborhoods in Nyala have at least one medical/health care facility. The Central District of Nyala has the highest concentration of these facilities. Quality of services varies substantially with most facilities lacking sufficient numbers of trained personnel, equipment and drugs.

Education	Nyala has 226 nursery schools, 308 primary schools, 106 secondary schools (Humanitarian Policy Group 2011) and two secondary technical educational facilities. Nyala also has a university (Nyala University), established in 1994, and a few private colleges and institutes. Educational facilities are not distributed evenly in all parts of Nyala. There are a number of neighborhoods that don't have schools because there aren't sufficient budgets for school construction. Most schools (even public ones) are built through communal self-help or through donations from donors. The vast majority of private schools don't have premises that were designed to accommodate educational buildings. Instead, they rent houses or any type of buildings and use them as schools. Schools, particularly those close to IDP camps, are often overcrowded. The payment of the sclaries of teachers and support staff is often erratic.
	the salaries of teachers and support staff is often erratic.

F. Municipal Finance

123. Southern Darfur state is heavily dependent on transfers from the federal government for the payment of salaries. The state relies heavily on transfers from the federal government to meet the cost of salaries. Constitutional posts (commissioners, state ministers and legislative council members— no more than 100 people), account for the bulk of the state wage bill leaving the minor share to pay civil servants (Humanitarian Policy Group 2011). In theory, transfers are also meant to cover expenditures on infrastructure and services, however in practice the level of transfers is inadequate. Rather, service provision has to be funded through revenue raised at the state and locality levels, but revenue raising efforts are constrained by several factors including (a) the contraction of the economy due to protracted drought and conflict; and (b) the large number of IDPs, who require services but are not in the position to pay fees and taxes. As a consequence the fiscal capacity of the state is very weak. A further problem is the lack of predictability in the level and timing of transfers to the state government, which undermines the planning and budget process at the state and locality levels (Humanitarian Policy Group 2011, 5). The majority of state expenditures—approximately 70 percent—is spent in Nyala (Humanitarian Policy Group 2011).

124. The municipality of Nyala funds it's expenditures through a combination of transfers and own taxes. Nyala's total budget for 2009 amounted to SDG 32,800,000 (about \$14.9 million), and included the following revenue sources:

- (a) **Transfers.** The state government contributes financing for major development projects in Nyala. In 2009 transfers from the state government to the Municipality of Nyala amounted to SDG 8,800,000 (about \$4 million).
- (b) Real estate tax. Real estate taxes are collected annually from each house and plot. Rates vary depending on the class of housing—from first- to second to third-class housing areas. For 2009 the tax per house was SDG 15, 12 and 7 (i.e. \$6.80, \$5.45 and \$3.18) respectively. Like other Sudanese cities, this tax is under-valued and doesn't generate substantial revenues.
- (c) **Taxes on 'imported' goods and trans-national trade (taxation of truck parks).** Since Nyala is the major trade center of Southern Darfur, with a thriving cross-border trade with neighboring land-locked African countries, the state government collects taxes and fees on items that arrive in Nyala from other regions and countries. This is facilitated by the fact
that almost all trucks that arrive in the city are required to stop first at the Stock Exchange yard where their loads are registered and corresponding fees collected. Likewise, all items that arrive by train or planes (particularly cargo that arrives directly from Dubai and Khartoum) are registered and charged certain fees. Similarly, the municipality collects taxes and fees on agricultural produce, livestock and other products, such as gum Arabic, that are collected from forests. On average about 2000 to 3000 trucks, 100 petrol tankers, 12 trains arrive to Nyala every month, in addition to four planes every day.

(d) Business taxes. Nyala has about 560 businesses (called locally "investment projects"), such as hotels, petrol stations, cold stores, private schools and clinics, etc. They range in size, capital invested and revenue generated. In addition, there are about 15,000 commercial establishments, such as wholesale, retail, grocery stores, kiosks, cafés, restaurants, workshops, etc. Even micro-enterprises such as hawkers are charged a temporary license fee. The license fees collected from those businesses vary depending on their size. However, business people are reluctant to pay them because they believe that they are overvalued and are not commensurate with the size of their businesses. In 2009 the business taxes levied on whole sellers was SDG 205 (about \$ 93.20), on retailers SDG 103 (about \$ 46.82), on restaurants SDG 45 (about \$ 20.45) and on grocery stores SDG 62 (about \$ 28.18). It is not known however, how much did this business tax reap for the locality in 2009.

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